# AMENDED FISCAL REPORTS For Fiscal Years:

July 1, 2017 to June 30, 2018 July 1, 2018 to June 30, 2019

# Montgomery County Children and Youth Agency

January 2023



Commonwealth of Pennsylvania Department of the Auditor General

Timothy L. DeFoor • Auditor General



Commonwealth of Pennsylvania
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TIMOTHY L. DEFOOR AUDITOR GENERAL

The Commissioners of Montgomery County Montgomery County Courthouse P.O. Box 311 Norristown, PA 19404-0311

### Dear Commissioners:

We have fulfilled the requirements pursuant to authority derived from Act 148 of 1976, as amended, (62 P.S. § 704.1(a)(4)) for the submitted CY-370 Expenditure Report, the CY-370A Revenue Report, and the CY-348 Fiscal Summary, hereinafter referred to as the submitted fiscal reports, and the related financial records of Montgomery County Office of Children and Youth (agency). The purpose of this engagement is to ascertain and certify the actual commonwealth expenditures incurred on behalf of children residing within the county for the fiscal years July 1, 2017 to June 30, 2018, and July 1, 2018 to June 30, 2019. The scope of our engagement was limited to the fiscal reports submitted to the Pennsylvania Department of Human Services (DHS) as part of the Act 148 Invoice Packages for the fiscal years ended June 30, 2018, and June 30, 2019.

Agency management is responsible for the preparation of the submitted fiscal reports, and compliance with children, youth, and families regulations. Our engagement procedures included a review of selected agency records and other procedures we deemed necessary to enable us to ascertain and certify the actual commonwealth expenditures incurred on behalf of children residing within the county. We also performed procedures to determine the county's compliance with certain provisions of 55 Pa. Code, Part V. Children, Youth, and Families Manual, Subpart C, Chapters 3140 and 3170 (55 Pa. Code §§ 3140.1 et seq. and 3170.1 et seq.). The engagement was not conducted, nor was it required to be, in accordance with professional auditing or attestation standards. We believe that our engagement procedures provided us a reasonable basis to ascertain and certify the actual commonwealth expenditures incurred on behalf of children residing within Montgomery County.

We certify the enclosed amended fiscal reports fairly present, in all material respects, the total commonwealth expenditures paid on behalf of children residing within the county for the 2017-2018 and 2018-2019 fiscal years based on the accrual basis of accounting.<sup>1</sup>

Adjustments to the agency's submitted fiscal reports resulting from the procedures we performed during this engagement are as follows:

- For the **2017-2018 fiscal year**, our engagement resulted in one adjustment being made to the agency's submitted fiscal reports. This adjustment in total impacted the agency's Net State Share by increasing agency expenditures by \$27,888. Based on the application of the state participation rates, the adjustment resulted in an amount due to the state totaling \$48,082.
- For the **2018-2019 fiscal year**, our engagement resulted in one adjustment being made to the agency's submitted fiscal reports. This adjustment in total affected the agency's Net State Share by increasing agency expenditures by \$16,184. Based on the application of the state participation rates, the adjustment resulted in an amount due to the county totaling \$11,074.

This report includes the following findings and observation:

Finding No. 1 – Lack of Internal Control Policies and Procedures to Reduce the Risk of Paying Overbillings or Fraudulent Billings Submitted by Contracted In-Home Purchased Service Providers (Repeat Finding)

Finding No. 2 – Failure to Report Expenditures on an Accrual Basis

Observation – Despite the Pennsylvania Department of Human Services Apparent Strides in Increasing the Protection of At-Risk Children in the Care of Contracted In-Home Preventative Service Providers, DHS Failed to Review the Adequacy of the C&Y Agencies Procedures and Results for Ensuring these Providers Comply with CPSL Requirements

The results of our engagement procedures, as presented in this report, were discussed with County representatives and agency management at an exit conference held on December 15, 2022.

This report is being forwarded to the DHS Bureau of Financial Operations and the Office of Children, Youth, and Families for review and settlement of any recommended adjustments included in our amended fiscal reports. You will be notified by DHS of the decisions made regarding the approval and finalization of any recommended adjustment amounts during the DHS settlement process and the impact, if any, on a future Act 148 payment. At that time, in accordance with the Commonwealth's General Rules of Administrative Practice and Procedure, 1 Pa. Code §

<sup>&</sup>lt;sup>1</sup> In accordance with DHS regulations, the expenditures reported in the enclosed fiscal reports are limited to expenditures funded by allocations made pursuant to Act 148 of 1976, as amended, (62 P.S. § 704.1) and do not include any expenditures made from other appropriations or grant funds.

31.1 *et seq.*, you will be afforded the opportunity by Commonwealth DHS to appeal its settlement process decision.

We appreciate the cooperation, assistance, and courtesy granted to our representatives by your officials and agency staff. If you have any questions, please feel free to contact the Bureau of County Audits at 717-787-1363.

Sincerely,

Timothy L. DeFoor

Auditor General

January 9, 2023

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### BACKGROUND

The Department of the Auditor General (department) is responsible for reviewing the fiscal reports known as the submitted CY-370 Expenditure Report, the CY-370A Revenue Report, and the CY-348 Fiscal Summary of the 67 County Children and Youth Agencies. The department determines proper reporting and utilization of funds according to program regulations and guidelines under the Human Services Code 62 P.S. § 704.1(a)(4). The annual state Act 148 allocations are used by the counties to administer social services for the children and youth that reside within the Commonwealth of Pennsylvania, whose stated goal is "to ensure, for each child in this Commonwealth, a permanent, legally assured family which protects the child from abuse and neglect." The Children and Youth Social Services Program is county-administered and state-supervised by DHS, with shared responsibility for achieving the commonwealth's goal.

In accordance with the Human Services Code (62 P. S. § 703), DHS is responsible for making and enforcing all rules and regulations necessary and appropriate to the proper accomplishment of the child welfare duties and functions vested by law in the county institution districts or their successors. Title 55 Pa. Code, Part V. Children, Youth, and Families Manual, Subpart C, outlines the rules and regulations relative to the county administration of the Children and Youth Social Service Programs. Specifically, in compliance with 55 Pa. Code § 3140.31, the counties must report their cumulative actual expenditures incurred for the provision of children and youth social services on a quarterly basis to DHS through the Act 148 invoice package, which includes the fiscal reports. The expenditures reported in the Act 148 invoice package refers to all costs for dependent and delinquent children and youth services funded or administered by DHS.

We reviewed the final, cumulative 4<sup>th</sup> quarter fiscal reports submitted to DHS, the agency's related financial records, and other supporting documentation. This was done to determine whether the agency's actual, cumulative expenditures and revenues were properly reported to DHS for the respective fiscal years. The amended fiscal reports below include any adjustments we considered necessary to reflect the agency's actual related revenue, expenditures, and net state share for each fiscal year in our engagement period.

# **SECTION 1**

# AMENDED FISCAL REPORTS FOR THE FISCAL YEAR:

JULY 1, 2017 to JUNE 30, 2018

# MONTGOMERY COUNTY CHILDREN AND YOUTH AGENCY FOR THE PERIOD JULY 1, 2017 TO JUNE 30, 2018 AMENDED COMPUTATION OF FINAL NET STATE SHARE

Approved State Allocation <sup>1</sup>			\$	23,989,750
Supplemental Act 148			_	0
Total State Allocation				23,989,750
State Share (CY348) <sup>2</sup>	\$	23,542,152		
Less: Major Service Category Adjustment		0	-	
Net State Share			\$	23,542,152
Less: Expenditures in Excess of the Approved State Allo	cation		_	0
Final Net State Share Payable <sup>3</sup>			\$	23,542,152
Actual Act 148 Revenues Received <sup>4</sup>			_	23,590,234
Net Amount Due County/(State) <sup>5</sup>			\$_	(48,082)

<sup>&</sup>lt;sup>1</sup> Approved State Allocation is the amount of Act 148 State Funds that were budgeted for the County.

<sup>&</sup>lt;sup>2</sup> State Share (CY348) is the total amount of County expenditures that are eligible for reimbursement from Act 148 Funds after auditor's adjustments are considered.

<sup>&</sup>lt;sup>3</sup> Final Net Share Payable is the net amount of reimbursable expenditures from Act 148 funds after auditor's adjustments are considered.

<sup>&</sup>lt;sup>4</sup> Actual Act 148 Revenues Received is the amount of Act 148 funds the County received.

<sup>&</sup>lt;sup>5</sup> Net Amount Due the County/(State) is the variance between the amount of Act 148 funds the County received and the Final Net State Share Payable to the County.

# MONTGOMERY COUNTY CHILDREN AND YOUTH AGENCY FOR THE PERIOD JULY 1, 2017 TO JUNE 30, 2018 AMENDED CY348 FISCAL SUMMARY

	A	В	C	D	Э	Н	Û	Н	Ι	ſ	×
	GRAND	PROGRAM	TITE		TITE E	TITIE	Child Welfare	MEDICAL	NFT	STATE	LOCAL
	TOTAL	INCOME	IV-E	TANF	X	IV-B	Project Title IV-E	ASSISTANCE	TOTAL	ACT 148	SHARE
NET CHILD WELFARE EXPENDITURES											
01. 100% REIMBURSEMENT	970,444	0	160,241	0	0	0	0	0	810,203	810,203	0
02. 90% REIMBURSEMENT	1,138,767	32,220	146,869	0	0	0	0	0	929,678	863,710	95,968
03. 80% REIMBURSEMENT	26,846,007	487,395	4,421,918	1,273,533	0	0	0	0	20,663,161	16,530,529	4,132,632
04. 60% REIMBURSEMENT	7,195,476	402,117	886,988	0	483,979	236,098	0	19,368	5,366,956	3,220,173	2,146,783
05. 50% REIMBURSEMENT	4,235,074	0	0	0	0	0	0	0	4,235,074	2,117,537	2,117,537
06. TOTAL NET CHILD WELFARE EXPEND.	40,385,768	921,732	5,415,986	1,273,533	483,979	236,098	0	19,368	32,035,072	23,542,152	8,492,920
YDC/YFC PLACEMENT COSTS											
07. 60% DHS PARTICIPATION	3,371,411	80,825							3,290,586	1,974,352	1,316,234
08. NON-REIMBURSABLE EXPENDITURES	0	0							0		0
מים מו שחקמון ניומנצים דו שימים מס	000		200 211 2		000 007	000 700	<	0,00		100000000000000000000000000000000000000	121 000 0
09. IOIAL EAFENDIIUKES	43,171,19	/cc,200,1	086,014,0 /00,700,1	1,2/3,333	483,979	730,098	0	19,308	35,525,658	400,010,02	9,809,134
10. TOTAL TITLE IV-D COLLECTIONS	788,201										
11. TITLE IV-D Collections for IV-E Children	969'99										
12. STATE ACT 148 - line 6	23,542,152										
13. STATE ACT 148 ALLOCATION	23,989,750										
14. ADJUSTED STATE SHARE (lower of 12 or 13)	23,542,152										
		_									
INVOICE											
AMENDED STATE SHARE (ACT 148) ACT 148 AMOUNT RECEIVED	23,542,152										
מפוווסטאין ואן נאוסטאין 110 אין וטע											

ADJUSTMENT TO STATE SHARE

# MONIGOMERY COUNTY CHILDREN AND YOUTH AGENCY FOR THE PERIOD JULY 1, 2017 TO JUNE 30, 2018 AMENDED CY370A REVENUE REPORT

& COST CENTERS												
					,	REVENUE	SOURCES	.4			:	:
	-	2	3	4	5	9	7	8	6	10	11	12
N HOME	TOTAL REIMBURSABLE	PROGRAM	TITLE IV-E	TITLE IV-E	HAN		HT II II II	Child Welfare Demonstration	MEDICAL	NET REIMBURSABLE	STATE	LOCAL
1.4 ADOPTION SERVICE	970 444	INCOME	MAINIENANCE	160 241	0	III E VV	111LE 1V-B	Project Title IV-E	ASSISTAINCE 0	_	ACI 148 810 203	SHAKE
1-B ADOPTION ASSISTANCE	3.510.243	0	1.471.168	13.618			0	0	0	2.025.457	1.620,366	405.091
1-C SUBSIDIZED PERMANENT LEGAL CUSTODIANSF		0	268,463	0			0	0	0	463,715	370,972	92,743
1-D COUNSELING - DEPENDENT	932,914	0		76,428	62,350	0	0	0	0	794,136	635,309	158,827
1-E COUNSELING - DELINQUENT	319,550	0		0	31,967	0	0	0	0	287,583	230,066	57,517
1-F DAY CARE	89,073	0		0	43,346	0	0	0	0	45,727	36,582	9,145
1-G DAY TREATMENT - DEPENDENT	65,313	0		0	0	0	0	0	0	65,313	52,250	13,063
1-H DAY TREATMENT - DELINQUENT	165,470	0		0	7,588	0	0	0	0	157,882	126,306	31,576
1-I HOMEMAKER SERVICE	0	0		0	0	0	0	0	0	0	0	0
1-J INTAKE & REFERRAL	1,182,767	0		195,364	0	0	0	0	0	987,403	789,922	197,481
1-K LIFE SKILLS - DEPENDENT	2,324,887	0		78,243	494,469	0	0	0	0	1,752,175	1,401,740	350,435
1-L LIFE SKILLS - DELINQUENT	3,539,885	0		0	597,213	0	0	0	0	2,942,672	2,354,138	588,534
1-M PROTECTIVE SERVICE - CHILD ABUSE	1,444,304	0		209,240	36,600	0	0	0	0	1,198,464	958,771	239,693
1-N PROTECTIVE SERVICE - GENERAL	1,858,352	0		300,330	0	0	0	0	0	1,558,022	1,246,418	311,604
1-O SERVICE PLANNING	335,192	0		55,285	0	0	0	0	0	279,907	223,926	55,981
1-P JUVENILE ACT PROCEEDINGS - DEPENDENT	335,588	0		0	0		0	0	0	335,588	167,794	167,794
1-Q JUVENILE ACT PROCEEDINGS - DELINQUENT	8,939	0		0	0		0	0	0	8,939	4,470	4,469
1-R SUBTOTAL IN-HOME	17,815,099	0	1,739,631	1,088,749	1,273,533	0	0	0	0	13,713,186	11,029,233	2,683,953
	TOTAL							Chill Welfare		NET		
COMMUNITY BASED DI ACEMENT	REIMBURSABLE	PROGRAM	TITLE IV-E	TITLE IV-E	TANE	тт в уу	тт с и в	Demonstration	MEDICAL	REIMBURSABLE EXPENDITIBES	STATE	LOCAL
2-A ALTERNATIVE TREATMENT - DEPENDENT	0	_	MAINTENANCE 0	0	INC.		0	O O	0		0	0
2-B ALTERNATIVE TREATMENT - DELINQUENT	0	0	0	0		0	0	0	0	0	0	0
2-C COMMUNITY RESIDENTIAL - DEPENDENT	2,652,361	43,364	462,586	66,905		0	0	0	0	2,079,506	1,663,605	415,901
2-D COMMUNITY RESIDENTIAL - DELINQUENT	1,040,395	21,242	465	0		0	0	0	0	1,018,688	814,950	203,738
2-E EMERGENCY SHELTER - DEPENDENT	1,048,861	32,220	100,507	43,143	0	0	0	0	0	872,991	785,692	87,299
2-F EMERGENCY SHELTER - DELINQUENT	89,906	0	3,219	0	0	0	0	0	0	86,687	78,018	8,669
2-G FOSTER FAMILY - DEPENDENT	5,640,074	365,414	603,464	573,282		0	0	0	0	4,097,914	3,278,331	819,583
2-H FOSTER FAMILY - DELINQUENT	436,674		520	008		0	0	0	0	404,793	323,834	80,959
2-I SUP. INDEPENDENT LIVING - DEPENDENT 2-I SIP INDEPENDENT LIVING - DELINOTIENT	491,282	6,511	45,757	0 0		0 0	0	0	0	439,014	351,211	87,803
2-K SUBTOTAL CBP	11,484,646	519,615	1,216,518	684,130	0	0	0	0	0	9,064,383	7,3	1,716,910
	TOTAL							- SI-MATERIA		NFT		
INSTITUTIONAL	REIMBURSABLE	PROGRAM	TITLE IV-E	TITLE IV-E	HAN	2 A A A A A A A A A A A A A A A A A A A	TTT E 187 D	Demonstration	MEDICAL	REIM	STATE	LOCAL
2 A HIVENII E DETENTION SERVICE	3 800 547	INCOME	MAINIENANCE	ADMIN.	IANF		IIILE IV-B	Project Title IV-E	ASSISTANCE		ACI 148	1 0/5 27/
3-B RESIDENTIAL SERVICE - DEPENDENT	1,113,907	858 69	161 602	1361		241 991	118 051	0	0	521 544	312,676	208 618
3-C RES. SERVICE - DELINOUENT (NON YDC/YFC)	2,632,707	332,739	1,133	1=		241,988	118,047	0	0	1,938,800	1,163,280	775,520
3-D SECURE RES. SERVICE (EXCEPT YDC)	285,560	0							0	285,560	171,336	114,224
3-E YDC SECURE	3,371,411	80,825								3,290,586	1,974,352	1,316,234
3-F SUBTOTAL INSTITUTIONAL	11,294,132	482,922	162,735	1,361	0	483,979	236,098	0	0	9,927,037	5,567,167	4,359,870
4 ADMINISTRATION	3,163,302	20		522,862	522,862	0	0	0	19,368	2,621,052	1,572,631	1,048,421
SHINHAM INDOL	051 535 68	733 000 1	2 110 004	2007 100	1 272 573	020 000	000 200		070 01	037 300 30	102 212 20	0.000 154
5 IOIAL REVENUES	45,/5/,1/9	_	3,110,004	7,17,102	1,2/3,333	403,717	230,UZO	O	19,500	35,525,038		7,007,1.74

# MONTGOMERY COUNTY CHILDREN AND YOUTH AGENCY FOR THE PERIOD JULY 1, 2017 TO JUNE 30, 2018 AMENDED CY370 EXPENDITURE REPORT

NAGES   NAGE	25.3 BENETITS SUBSIDIES ( 257.550   3,510,243   0 3,510,243   0 732,178   0 0   124,468   117,418   0 0   127,415   117,416   117,415   117,415   117,417   117,415   117,415   117,418   117,415   117,415	PRATING 119,477	\$ PURCHASED FIZERVICES ASS SERVICES ASS 0 0 0 0 470.659 319.550 89.073 65.313 165.470 0 0 1.851.688 3.539.885 174.000 36.605	HYED  O  O  O  O  O  O  O  O  O  O  O  O  O	TOTAL EXPENDITURES 970,444 3,510,243 732,178 92,914 319,550 89,073 89,073 1,182,767 2,324,887 1,444,304 1,888,352	8 Children Served (by councy)  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Childa Serva (Purcha	10 Non- Reimbursable Non PS/Sub. 0 0 0 0	Non-Reim. Purchased Serv/ Subsidies 0	12 Program Income related to all Non- Reimbursable
MAGES AND SALARIES BE SALARIES BE S93.417 0 GAL CUSTODIANSHI 0 0 SNT 0 ENT 0 T32.606 292.935 D ABUSE 1.133.200 SRAL 1.133.200	COYEE  57.550  3.510.243  0 732.178  24.468  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	DPERATING 119.477 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			TOTAL 3,510,243 3,510,243 3,510,243 3,510,243 3,510,243 3,510,243 8,0,073 8,0,	Children Served (by county) (by county) (b) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c			Non-Reim. Purchased Serv/ Subsidies 0	
AND EMILES BE SALARIES BE SALA SALARIES BE	24.468 3.510.243 0 732.178 0 732.178 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	DPERATING 119.477 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			101AL 3.510.243 3.510.243 3.510.244 3.510.244 319.550 89.073 89.073 89.073 89.073 89.073 89.073 89.073 11,182.767 2.334.887 1,444.304 1,444.304 1,555.103 1,55	Served (by county)  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			Purchased Serv/ Subsidies 0	
S93,417  GAL CUSTODIANSHI 286,157  O SIAT CO ENT O D ABUSE 1,133,520 SIAAL 1,133,520 CO(2)10	24,468 722,178 24,468 772,178 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	119,477 0 0 0 0 0 0 0 0 0 0 0 0 131,943 52,879 0 145,008 195,534 37,192 430 8,939 743,032		<del> </del>	970,444 3,510,243 732,178 932,914 319,530 89,073 65,313 1,182,767 0 1,182,767 2,334,887 1,444,304 1,588,335 1,588,335	Section   Sect	<del></del>			)
GAL CUSTODIANSHI 0 GAL CUSTODIANSHI 0 INT 0 ENT 0 ENT 0 T32,606 292,935 D ABUSE 784,52 SRAL 1.135,20	24,468   732,178   0   732,178   0   0   135,078   1   1   1   1   1   1   1   1   1	0 0 0 0 0 0 0 0 0 131.943 52.879 62.879 145.008 145.008 145.008 145.34 37.192 37.192 430 743.032	0 0 470.659 319.550 89.073 65.313 165.470 0 0 0 1.851.658 3.559.885 174.000 3.6605 3.550.885	0 0 0 0 0 0 0 0 0 0 0 0	3,510,243 732,178 92,914 319,550 89,073 65,313 165,470 0 1,182,767 2,334,887 1,444,304 1,588,135 1,588,135	808 808 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0 0 0 0	0	
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286,157  NT 0 0 0 0 ENT 0 132,606 292,935 0 DABUSE 784,452 3RAL 1,133,520 3RAL 207,910	24,468 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	51,630 0 0 0 0 0 0 131,943 52,879 0 145,008 195,534 195,534 195,534 37,192 430 8,939 743,032 743,032	470,659 19,550 89,073 65,313 165,470 0 0 1,851,658 1,74,000 3,559,885 174,000 3,606 3,539,885	0 0 0 0 0 0 0 0 0 0	932,914 319,550 8,3073 68,313 165,470 0 1,182,767 2,324,887 3,539,885 1,444,304 1,444,304 1,444,304	808 0 0 0 0 0 0 0 0 0 0 0 0 0		0 0	0	0
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ENT 0  JENT 0  132,606  292,935  LD ABUSE 784,452  ERAL 1,13,520	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 131,943 52,879 0 145,008 195,534 37,192 430 8,939 743,032	89,073 65,313 165,470 0 0 1,851,658 3,539,885 174,000 36,605	0000000000	89,073 (65,313 (165,470 (1,182,767 (2,324,887 (3,339,885 (1,884,304 (1,884,30	0 0 0 0 0 0 0 863 0 0 3,759 8,421 181	(0)	0	0	0
JENT 0  JENT 0  JENT 0  132,606  292,935  LD ABUSE 784,452  JERAL 1,135,20  207,310	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 131,943 52,879 0 145,008 195,534 37,192 430 8,939 743,032 743,032	65.313 165.470 0 0 1.851.658 3,539.885 174,000 36,605 0 0	0 0 0 0 0 0 0 0	65,313 165,470 0 1,182,767 2,324,887 3,339,885 1,444,304 1,888,332 1,888,332 1,888,332 1,888,332	0 0 0 0 0 0 0 0 3,759 8,421 181 181	33	•	0	0
JENT 0  732,606  732,606  292,935  0  0  D ABUSE 784,452  ERAL 1,133,520  ERAL 207,910	0 0 0 27,415 0 0 0.090 90,090 90,090 151,278 4,242,11	0 131,943 52,879 0 145,008 195,534 37,192 430 8,393 743,032 743,032	165,470 0 0 1,851,658 3,539,885 174,000 36,605 0 0	0000000	165,470 0 1,182,767 2,324,887 3,539,885 1,444,304 1,848,305	0 0 0 863 8759 8,421 181	33	0	0	0
D ABUSE 732,506  292,935  0  1.133,520  ERAL 1,133,520  207,910	27,415	131,943 52,879 0 145,008 195,534 37,192 430 8,939 743,032	0 0 1,851,658 3,539,885 174,000 36,605 0 0	0 0 0 0 0 0	1,182,767 2,324,887 3,539,885 1,444,304 1,883,52	863 0 0 0 3,759 8,421 181	33	0	0	0
732,606 292,935 0 0 1.D ABUSE 784,452 IERAL 1,133,220 207,910	27,415	131,943 52,879 0 145,008 195,534 37,192 8,939 8,939 743,032	0 1,851,658 3,539,885 174,000 36,605 0	00000	1,182,767 2,324,887 3,539,885 1,444,304 1,858,352	863 0 0 3,759 8,421 181 0	337	0	0	0
292,935 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	27,415	52,879 0 145,008 195,534 37,192 430 8,939 743,032	1,851,658 3,539,885 174,000 36,605 0	0 0 0 0	2,324,887 3,539,885 1,444,304 1,858,352	863 0 3,759 8,421 181 0	337	0	0	0
D ABUSE 784,452 IERAL 1,133,520 207,910	90,090   90,000   90,	0 145,008 195,534 37,192 430 8,939 743,032	3,539,885 174,000 36,605 0 0	0 0 0 0	3,539,885	3,759 8,421 181 0	103	0	0	0
ABUSE 784,452 AL 1,133,520 207,910	90,090	145,008 195,534 37,192 430 8,939 743,032 3CHASED IN-F	36,605	0 0 0	1,444,304	3,759 8,421 181 0		0	0	0
AL 1,133,520 207,910	90,090	195,534 37,192 430 8,939 743,032	36,605	0 0	1,858,352	8,421 181 0	222	0	0	)
207,910	90,090	37,192 430 8,939 743,032 3CHASED IN-F	0 225 158	0	225 100	181	22	0	0	0
	(51,278 4,242,421 ceiving only NON-PUI	430 8,939 743,032 3CHASED IN-F	335 1 58		335,192	0	0	0	0	0
1-P JUVENILE ACT PROCEEDINGS - DEPENDENT	51,278 4,242,421 ceiving only NON-PUI	8,939 743,032 3CHASED IN-F	111111111 OC 1,000		335,588		277	0	0	)
1-Q JUVENILE ACT PROCEEDINGS - DELINQUENT	51,278   4,242,421	743,032 3CHASED IN-F	0		8,939	0	0	0	0	0
1-R SUBTOTAL IN-HOME 4,030,997 1,75	ceiving only NON-PUI	CHASED IN-F	7,047,371	0	17,815,099			0	0	)
Number of Children receiving only NON-PURCHASED IN-Home Services				20,185						
WAGES	The same of the sa					DAYS	Children	Non-	Non-Reim.	
COMMUNITY BASED AND EMPLOYEE pi ACEMENT SALABJES BENEETTS	BENEFITS SUBSIDIES OBER ATING		PURCHASED FIX	FIXED F.	TOTAL	OF	Served	Reimbursable	Purchased Serv/	related to all Non-
DEPENDENT 0		OF ENALING	+-		O CONTRACTOR	CARE	(r urcinascu)		Outsines	) Neilling and San Ja
2-B ALTERNATIVE TREATMENT - DELINOUENT 0	0 0	0	0	0	0	0	0	0	0	
235,164		86,600	2,228,346	0	2,652,361	10,343		0	0	0
_	0 0	67,367	973,028	0	1,040,395	4,888		0	0	0
2-E EMERGENCY SHELTER - DEPENDENT 151,826 6	65,862 0	53,125	778,048	0	1,048,861	3,196	170	0	0	0
2-F EMERGENCY SHELTER - DELINQUENT 0	0 0	829	22,048	0	906'68	272		0	0	0
1,178,959	511,607 0	356,798	3,592,710	0	5,640,074	86,604	438	0	0	0
FOSTER FAMILY - DELINQUENT		7,579	429,095	0	436,674	3,459	23	0	0	0
		0	491,282	0	491,282	3,264	16	0	0	
SUP. INDEPENDENT LIVING - DELINQUENT 0		0	85,093	0	85,093	516		0	0	0
2-K SUBTOTAL CBP 1,565,949 67	679,720 0	572,298	8,666,679	0	11,484,646	112,542	789	0	0	0
G 11 G 7 - 2 A A		ŀ	-	F				;		
WAGES WAGES AND EMPL	EMPLOYEE		_	FIXED	TOTAL	DAYS	Children Served	Non- Reimbursable	Non-Reim. Purchased Serv/	Non-Reim. Program
SALARIES	BENEFITS SUBSIDIES (	OPERATING	$\rightarrow$	ASSETS E.	EXPENDITURES	CARE	(Purchased)	Non PS\Sub.	Subsidies	Income
3-A JUVENILE DETENTION SERVICE 0	0 0	0	3,890,547	0	3,890,547	10,226	416	0	0	)
3-B RESIDENTIAL SERVICE - DEPENDENT 0	0 0	12,850	1,101,057	0	1,113,907	4,908	37	0	0	0
3-C RES. SERVICE - DELINQUENT (EXCEPT YDCYFC) 0	0 0	92,644	2,540,063	0	2,632,707	14,768	129	0	0	0
SERVICE (EXCEPT YDC)		0	285,560	0	285,560	1,287	0	0	0	0
YDC SECURE	0 0	0	3,371,411	0	3,371,411	5,843	42	0	0	0
3-F SUBTOTAL INSTITUTIONAL 0	0 0	105,494	11,188,638	0	11,294,132	37,032	624	0	0	0
4 ADMINISTRATION 1,325,820 58	588,547 0	1,248,935	0	0	3,163,302			0	0	0
5 TOTAL EXPENDITURES 6,922,766 3,01	3,019,545 4,242,421	2,669,759	26,902,688	0	43,757,179			0	0	)

### MONTGOMERY COUNTY CHILDREN AND YOUTH AGENCY FOR THE PERIOD JULY 1, 2017 TO JUNE 30, 2018 AMENDED

## SUMMARY OF EXPENSE AND EXPENSE ADJUSTMENTS

	AS		AS
	REPORTED	INCREASE	AMENDED PER
COST CENTER ITEMS	PER CY370	(DECREASE)	CY370
Adoption Service	\$ 970,444	\$ 0	\$ 970,444
Adoption Assistance	3,510,243	0	3,510,243
Subsidized Permanent Legal Custodianship	732,178	0	732,178
Counseling	1,252,464	0	1,252,464
Day Care	89,073	0	89,073
Day Treatment	269,294	(38,511)	230,783
Homemaker Service	0	0	0
Intake and Referral	1,182,767	0	1,182,767
Life Skills	5,864,772	0	5,864,772
Protective Service - Child Abuse	1,444,304	0	1,444,304
Protective Service - General	1,858,352	0	1,858,352
Service Planning	335,192	0	335,192
Juvenile Act Proceedings	344,527	0	344,527
Alternative Treatment	0	0	0
Community Residential	3,692,756	0	3,692,756
Emergency Shelter	1,138,767	0	1,138,767
Foster Family	6,076,748	0	6,076,748
Supervised Independent Living	861,934	(285,559)	576,375
Juvenile Detention Service	3,890,547	0	3,890,547
Residential Service	3,680,216	66,398	3,746,614
Secure Residential Service (Except YDC)	0	285,560	285,560
YDC Secure	3,371,411	0	3,371,411
Administration	3,163,302	0	3,163,302
Combined Total Expense	43,729,291	27,888	43,757,179
Less Non-reimbursables	0	0	0
Total Net Expense	\$ 43,729,291	\$ 27,888	\$ 43,757,179
	AS		AS
	REPORTED	INCREASE	AMENDED PER
OBJECTS OF EXPENDITURE	PER CY370	(DECREASE)	CY370
Wages and Salaries	\$ 6,922,766	\$ 0	\$ 6,922,766
Employee Benefits	3,019,545	0	3,019,545
Subsidies	4,242,421	0	4,242,421
Operating	2,669,759	0	2,669,759
Purchased Services	26,874,800	27,888	26,902,688
Fixed Assets	0	0	0
Combined Total Expense	43,729,291	27,888	43,757,179
Less Non-reimbursables	0	0	0
Total Net Expense	\$ 43,729,291	\$ 27,888	\$ 43,757,179

# MONTGOMERY COUNTY CHILDREN AND YOUTH AGENCY FOR THE PERIOD JULY 1, 2017 TO JUNE 30, 2018 ADJUSTMENT SCHEDULE

REPORT	REFE	RENCE	ADJ.		Δς	REPORTED	INCREASE/		ADJUSTED
SCHEDULE	LINE	COLUMN	NO.	EXPLANATION OF ADJUSTMENTS		ADJUSTED	(DECREASE)	1	TOTAL
				CY-370 Adjustment					
CY-370	1-G	5	1	Day Treatment (Dependent) - Purchased Services	\$	103,824	,		65,313
	2-J	5		Supervised Independent Living (Delinquent) - Purchased Services	\$	370,652			85,093
	3-B	5		Residential Service (Dependent) - Purchased Services	\$	1,034,659	· · · · · · · · · · · · · · · · · · ·		1,101,057
	3-D	5		Secure Residential Service - Purchased Services	\$	-	\$ 285,560	\$	285,560
				Total Adjustment Amount			\$ 27,888		
				To increase expenditures by \$27,888 to include revisions made to the agency's expenditures ledger subsequent to the submission of the 4th quarter Act 148 Invoice Package to the Commonwealth Department of Human Services.  Note: This adjustment includes a \$285,559 reclassification of costs from Supervised Independent Living Delinquent, state reimbursed at 80%, to Secure Residential Service state reimbursed at 60%.					
				Title 55 PA Code, Chapter 3170.95(a)(b)					

# **SECTION 2**

# AMENDED FISCAL REPORTS FOR THE FISCAL YEAR:

JULY 1, 2018 to JUNE 30, 2019

# MONTGOMERY COUNTY CHILDREN AND YOUTH AGENCY FOR THE PERIOD JULY 1, 2018 TO JUNE 30, 2019 AMENDED

### COMPUTATION OF FINAL NET STATE SHARE

Approved State Allocation <sup>1</sup>			\$	25,037,090
Supplemental Act 148			_	0_
Total State Allocation				25,037,090
State Share (CY348) <sup>2</sup>	\$	23,587,518		
Less: Major Service Category Adjustment	_	0	_	
Net State Share			\$	23,587,518
Less: Expenditures in Excess of the Approved State Allo	ocation		_	0
Final Net State Share Payable <sup>3</sup>			\$	23,587,518
Actual Act 148 Revenues Received <sup>4</sup>			_	23,576,444
Net Amount Due County/(State) <sup>5</sup>			\$_	11,074

<sup>&</sup>lt;sup>1</sup> Approved State Allocation is the amount of Act 148 State Funds that were budgeted for the County.

<sup>&</sup>lt;sup>2</sup> State Share (CY348) is the total amount of County expenditures that are eligible for reimbursement from Act 148 Funds after auditor's adjustments are considered.

<sup>&</sup>lt;sup>3</sup> Final Net Share Payable is the net amount of reimbursable expenditures from Act 148 funds after auditor's adjustments are considered.

<sup>&</sup>lt;sup>4</sup> Actual Act 148 Revenues Received is the amount of Act 148 funds the County received.

<sup>&</sup>lt;sup>5</sup> Net Amount Due the County/(State) is the variance between the amount of Act 148 funds the County received and the Final Net State Share Payable to the County.

# MONTGOMERY COUNTY CHILDREN AND YOUTH AGENCY FOR THE PERIOD JULY 1, 2018 TO JUNE 30, 2019 AMENDED CY348 FISCAL SUMMARY

	А	В	С	D	Ε	F	G	Н	I	J	K
	E S	MA dood d	T 1010		1111111	111111	Child Welfare	MEDICAL	E	FF 4 TF	14501
	TOTAL	PROGRAM INCOME	INLE IV-E	TANF	XX	IV-B	Demonstration Project Title IV-E	MEDICAL ASSISTANCE	NE I TOTAL	ACT 148	SHARE
NET CHILD WELFARE EXPENDITURES											
01. 100% REIMBURSEMENT	890,729	0	143,851	0	0	0	0	0	746,878	746,878	0
02. 90% REIMBURSEMENT	1,262,902	7,015	158,681	0	0	0	0	0	1,097,206	987,485	109,721
03. 80% REIMBURSEMENT	26,986,452	990,509	4,902,545	1,273,533	0	0	0	0	20,307,308	16,245,846	4,061,462
04. 60% REIMBURSEMENT	7,103,275	240,100	900,075	0	483,979	236,098	0	8,410	5,234,613	3,140,767	2,093,846
05. 50% REIMBURSEMENT	4,933,083	0	0	0	0	0	0	0	4,933,083	2,466,542	2,466,541
06. TOTAL NET CHILD WELFARE EXPEND.	41,176,441	750,181	6,105,152	1,273,533	483,979	236,098	0	8,410	32,319,088 23,587,518	-	8,731,570
משאייסט שוציוו ניוס בי זמ מתיאיסתיא											
YDC/YFC PLACEMENT COSTS										$\overline{}$	
07. 60% DHS PARTICIPATION	2,773,548	56,337							2,717,211	1,630,327	1,086,884
08. NON-REIMBURSABLE EXPENDITURES	0	0	0						0		0
09. TOTAL EXPENDITURES	43,949,989	806,518	806,518 6,105,152 1,273,533	1,273,533	483,979	236,098	0	8,410	8,410 35,036,299 25,217,845		9,818,454
10. TOTAL TITLE IV-D COLLECTIONS	619,686										
11. TITLE IV-D Collections for IV-E Children	49,052										
12. STATE ACT 148 - line 6	23,587,518										
13. STATE ACT 148 ALLOCATION	25,037,090										
14. ADIUSTED STATE SHARE (lower of 12 or 13)	23,587,518										
INVOICE											
AMENDED STATE SHARE (ACT 148) ACT 148 AMOUNT RECEIVED	23,587,518 23,576,444										
ADJUSTMENT TO STATE SHARE	11,074										

# MONTGOMERY COUNTY CHILDREN AND YOUTH AGENCY FOR THE PERIOD JULY 1, 2018 TO JUNE 30, 2019 AMENDED CY370A REVENUE REPORT

MAJOR SERVICE CATEGORIES & COST CENTERS						REVENITE SOURCES	SOTIRCES					
WCOSI CENTERO	1	2	3	4	5	9	7	8	6	10	11	12
	TOTAL REIMBURSABLE	PROGRAM	TITLE IV-E	TITLE IV-E				Child Welfare Demonstration	MEDICAL	NET REIMBURSABLE	STATE	LOCAL
IN-HOME	EXPENDITURES		MAINTENANCE	ADMIN.	TANF	TITLE XX T	TITLE IV-B	Project Title IV-E	ASSISTANCE	EXPENDITURES	ACT 148	SHARE
1-A ADOPTION SERVICE	890,729	0		143,851	0		0	0	0	746,878	746,878	0
1-B ADOPTION ASSISTANCE	3,446,924	0	1,463,647	24,719			0	0	0	1,958,558	1,566,846	391,712
1-C SUBSIDIZED PERMANENT LEGAL CUSTODIANSH	.H 832,658	0	325,510	0			0	0	0	507,148	405,718	101,430
1-D COUNSELING - DEPENDENT	1,021,444	0		95,621	73,173	0	0	0	0	852,650	682,120	170,530
1-E COUNSELING - DELINQUENT	327,205	0		0	41,333	0	0	0	0	285,872	228,698	57,174
1-F DAY CARE	55,851	0		0	25,559	0	0	0	0	30,292	24,234	6,058
1-G DAY TREATMENT - DEPENDENT	47,398	0		0	0	0	0	0	0	86£'.24	37,918	9,480
1-H DAY TREATMENT - DELINQUENT	82,029	0		0	2,647	0	0	0	0	79,382	63,506	15,876
1-I HOMEMAKER SERVICE	0	0		0	0	0	0	0	0	0	0	0
1-J INTAKE & REFERRAL	1,242,329	0		200,385	0	0	0	0	0	1,041,944	833,555	208,389
1-K   LIFE SKILLS - DEPENDENT	2,089,135	0		97,590	497,846	0	0	0	0	1,493,699	1,194,959	298,740
1-L LIFE SKILLS - DELINQUENT	3,074,355	0		0	592,775	0	0	0	0	2,481,580	1,985,264	496,316
	1,624,246	0		231,329	40,200	0	0	0	0	1,352,717	1,082,174	270,543
1-N PROTECTIVE SERVICE - GENERAL	2,201,901	0		349,225	0	0	0	0	0	1,852,676	1,482,141	370,535
1-O SERVICE PLANNING	358,252	0		57,804	0	0	0	0	0	300,448	240,358	060'09
1-P JUVENILE ACT PROCEEDINGS - DEPENDENT	416,692	0		0	0		0	0	0	416,692	208,346	208,346
1-Q JUVENILE ACT PROCEEDINGS - DELINQUENT	133,967	0		0	0		0	0	0	133,967	66,984	66,983
1-R SUBTOTAL IN-HOME	17,845,115	0	1,789,157	1,200,524	1,273,533	0	0	0	0	13,581,901	10,849,699	2,732,202
•	A. E. C.									E		
COMMUNITY BASED	REIMBURSABLE	<u></u>		TITLE IV-E		Ì		Child Welfare Demonstration	MEDICAL	_	STATE	LOCAL
2-A ALTERNATIVE TREATMENT - DEPENDENT	EAPENDITURES	INCOME	MAINIENANCE	ADMIN.	IANF	111LE AX 1	111LE IV-B	Project Title IV-E	ASSISTANCE 0	EAPENDITURES	ACI 148	SHAKE 0
2-B ALTERNATIVE TREATMENT - DELINOUENT	0	0	0	0		С	О	0	0	C	C	0
2-C COMMUNITY RESIDENTIAL - DEPENDENT	2,905,546	38,208	463,823	84,855		0	0	0	0	2,318,660	1,854,928	463,732
2-D COMMUNITY RESIDENTIAL - DELINQUENT	1,207,570	71,005	13,644	0		0	0	0	0	1,122,921	898,337	224,584
2-E EMERGENCY SHELTER - DEPENDENT	1,078,402	7,015	109,245	45,052	0	0	0	0	0	060,716	825,381	601,16
2-F EMERGENCY SHELTER - DELINQUENT	184,500	0	4,384	0	0	0	0	0	0	180,116	162,104	18,012
2-G FOSTER FAMILY - DEPENDENT	5,496,153	322,571	763,752	649,010		0	0	0	0	3,760,820	3,008,656	752,164
2-H FOSTER FAMILY - DELINQUENT	307,082	31,518	0	0		0	0	0	0	275,564	220,451	55,113
2-1 SUP. INDEPENDENT LIVING - DEPENDENT 2 I STIP INDEPENDENT IVANG DELINOTENT	630,516	39,180	81,631	0		0 0	0	0	0	35 274	407,764	101,941
2-K SUFT INDEFENDENT EIVING - DEELINGGENT	11.845.627	180:015	1.436.479	778.917	0	0	0	0	0	9.120.150	7.405.840	1.714.310
					,	,	,				2.26.20.6.	
INSTITUTIONAL	TOTAL REIMBURSABLE	Д.	TITLE IV-E	TITLE IV-E				Child Welfare Demonstration	MEDICAL	NET REIMBURSABLE	STATE	LOCAL
PLACEMENT	EXPENDITURES	INCOME	MAINTENANCE	ADMIN.	TANF	TITLE XX 1	TITLE IV-B	Project Title IV-E	ASSISTANCE	EXPENDITURES	ACT 148	SHARE
3-A JUVENILE DETENTION SERVICE	4,382,424	0							0	4,582,424	2,191,212	7,191,212
3-B RESIDENTIAL SERVICE - DEPENDENT	1,349,201	52,941	318,606	1,204		241,991	118,050	0	0	616,409	369,845	246,564
3-C RES. SERVICE - DELINQUENT (NON YDC/YFC)	2,340,168	187,150	34,123	0		241,988	118,048	0	0	1,758,859	1,055,315	703,544
3-D SECURE RES. SERVICE (EXCEPT YDC)	28,280	0							0	28,280	16,968	11,312
YDC SECU	2,773,548	56,337								2,717,211	1,630,327	1,086,884
3-F SUBTOTAL INSTITUTIONAL	10,873,621	296,428	352,729	1,204	0	483,979	236,098	0	0	9,503,183	5,263,667	4,239,516
4  ADMINISTRATION	3,385,626	6		546,142		0	0	0	8,410	2,831,065	1,698,639	1,132,426
5 TOTAL BEVENIES	43 040 080	818 908	3 578 375	1 787 905 0	1 273 533	483 070	336.098	0	8 410	35 036 200	25 21 7 845	0.818.454
	40,747,707	000,010	سانوه، درد	_	ccc,c12,1	402,217	020,052	>	0,110	10,000,000	CF0,112,C2	+ر+,010,4

# MONTCOMERY COUNTY CHILDREN AND YOUTH AGENCY FOR THE PERIOD JULY 1, 2018 TO JUNE 36, 2019 AMENDED CY370 EXPENDITURE REPORT

	& COST CENTERS		ر				_						
		-	2	3	4	5	9	7	8	6	10	11	12
		WAGES	EMBI OVER	,		GES A IP GITA	UJAE	TOTAL	Children	Children	Non-	Non-Reim.	Program Income
П	IN-HOME	SALARIES	S BENEFITS	SUBSIDIES	OPERATING	SERVICES	ASSETS	EXPENDITURES	(by county)	(Purchased)	Non PS\Sub.	Furchased Servi Subsidies	Reimbursable
-A	1-A ADOPTION SERVICE	543,116			120,165	0	0	890,729		0	0	0	
-B A	1-B ADOPTION ASSISTANCE	0	0	3,446,924	0	0	0	3,446,924	0	507	0	0	
-C	1-C SUBSIDIZED PERMANENT LEGAL CUSTODIANSH	0 H	0	832,658	0	0	0	832,658	0	135	0	0	
I-D	COUNSELING - DEPENDENT	365,698	153,436		73,583	428,727	0	1,021,444	1,02	161	0	0	
프 프	1-E COUNSELING - DELINQUENT	0			0	327,205	0	327,205		76	0	0	
- L	1-F DAY TREATMENT PERENDENT	0			0	128,66	0	12,831		34	0	0	
) : 1 :	1-0 DAY TREATMENT - DEFENDENT	0			0	47,398	0	00000	0 0	c 11	0	0	
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	HOMEMAKER SERVICE				0	020,28	0	020,20		0	0	0	
, I	I-J INTAKE & REFERRAL	766.481	321.61		154.237	0	0	1.242.329	7.236	0	0	0	0
-K	1-K LIFE SKILLS - DEPENDENT	373,258			75.054	1.484.216	0	2,089,135	1.314	285	0	0	
1-T	LIFE SKILLS - DELINQUENT	0			0	3,074,355	0	3,074,355	0	498	0	0	
-M	1-M PROTECTIVE SERVICE - CHILD ABUSE	882,240	370,137		181,669	190,200	0	1,624,246	8,225	317	0	0	
1-N	PROTECTIVE SERVICE - GENERAL	1,343,444	563,648		257,709	37,100	0	2,201,901	12,995	242	0	0	
-O S	1-O SERVICE PLANNING	221,601	92,795		43,856	0	0	358,252	189	0	0	0	
-P	1-P JUVENILE ACT PROCEEDINGS - DEPENDENT				0	416,692		416,692	0	348	0	0	
<u>ار</u> 0-	1-Q JUVENILE ACT PROCEEDINGS - DELINQUENT				133,967	0		133,967	0	0	0	0	
1-R	SUBTOTAL IN-HOME	4,495,838	1,885,682	4,279,582	1,040,240	6,143,773	0	17,845,115			0	0	
	Ż	lumber of Chil	Idren receiving	14-NON-PI	Number of Children receiving only NON-PURCHASED IN-Home Services	-Home Services	29,076						
	COMMUNITY BASED	WAGES	_			d	HXED	TOTAL		Children Served	Non- Reimbursable	Non- Non-Reim. Reimbursable Purchased Serv/	Program Income related to all Non-
-	PLACEMENT	SALARIES	S BENEFITS	_	SUBSIDIES OPERATING	SERVICES	ASSETS	EXPENDITURES	CARE	(Purchased)	Non PS\Sub.	Subsidies	Reimbursable
A-7	2-A ALIEKNAIIVE IKEAIMENI - DEPENDENI	0			0	0	0	0	0	0	0	0	
9 0	2-6 SCHOOLING INCALINIENT - DELINGOENT	212 242	70161		0 20 001	0 2000	0	0 200 5	10.1	0 6	0	0	
	2-C COMMUNITY RESIDENTIAL - DEFENDENT	312,243	131,029	0	103,028	1 187 674	0	1 207 570	6.030	33	0	0	
7 10	2 E EMEDGENICY SHELTED DEDENIDENT	165 000	60 363		07977	700,001		1,207,370	3 120	151	0	0	
1 4	2-F EMERGENCY SHELTER - DELINDENT	000,001			610,05	183 890	0	1,078,402	3,120	101	0	0	
9		999,953	419.815		339,338	3,737.047	0	5.496.153	96.590	437	0	0	
H-	2-H FOSTER FAMILY - DELINQUENT	0			1,752	305,330	0	307,082	2,533	91	0	0	
2-I S	2-1 SUP. INDEPENDENT LIVING - DEPENDENT	0	0	0	0	630,516	0	630,516	3,991	18	0	0	
2-J S	2-J SUP. INDEPENDENT LIVING - DELINQUENT	0	0	0	0	35,858	0	35,858	213	2	0	0	
2-K	SUBTOTAL CBP	1,477,285	620,097	0	520,713	9,227,532	0	11,845,627	123,751	191	0	0	
		_											
	INSTITUTIONAL	WAGES	_			PURCHASED	FIXED	TOTAL		Children	Non- Reimbursable	Non-Reim. Purchased Serv/	Non-Reim. Program
	PLACEMENT	SALARIES	BENEFIT	$^+$	SUBSIDIES OPERATING	SERVICES	ASSETS	EXPENDITURES	Ü	(Purchased)	Non PS\Sub.	Subsidies	Income
A-0	3-A JOVENILE DETENTION SERVICE 3 D. PESIDENTIAL SERVICE DEPENDENT		0	0	0 0	4,382,424	0	4,382,424	5,103	300	0	0	
4 C	3-C RESIDENTIAL SENVICE - DETENDENT				77.483	7312 685	0	7 340 168	12 134	100	0	0	
, C	3-D SECURE RES SERVICE (EXCEPT VDC)				0	28.280	0	28.280		100	0	0	
3-E Y	3-E YDC SECURE	0			0	2.773.548	0	2.773.548	5.	33	0	0	
3-F	SUBTOTAL INSTITUTIONAL	0			38,647	10,834,974	0	10,873,621	31,563	528	0	0	
4	ADMINISTRATION	1,356,189	603,223	0	1,426,214	0	0	3,385,626			0	0	
v	TOTAL EVBENDINGES	010000	L	-									
,	IOIAL EXPENDITURES	7.329.312	3.109.002	4.279.582	3,025.814	26.206.279	0	43.949.989			0	0	

### MONTGOMERY COUNTY CHILDREN AND YOUTH AGENCY FOR THE PERIOD JULY 1, 2018 TO JUNE 30, 2019 AMENDED

## SUMMARY OF EXPENSE AND EXPENSE ADJUSTMENTS

COST CEN	NTER ITEMS		AS REPORTED PER CY370	INCREASE (DECREASE)		AS AMENDED PER CY370
Adoption Service		\$	890,739	\$ (10)	\$	890,729
Adoption Assistance			3,446,924	0		3,446,924
Subsidized Permanent Le	gal Custodianship		832,658	0		832,658
Counseling	-		1,348,339	310		1,348,649
Day Care			50,191	5,660		55,851
Day Treatment			129,427	0		129,427
Homemaker Service			0	0		0
Intake and Referral			1,242,342	(13)		1,242,329
Life Skills			5,163,496	(6)		5,163,490
Protective Service - Child	l Abuse		1,624,261	(15)		1,624,246
Protective Service - Gene			2,201,922	(21)		2,201,901
Service Planning			358,256	(4)		358,252
Juvenile Act Proceedings			550,670	(11)		550,659
Alternative Treatment			0	0		0
Community Residential			4,111,745	1,371		4,113,116
Emergency Shelter			1,262,907	(5)		1,262,902
Foster Family			5,803,668	(433)		5,803,235
Supervised Independent l	iving		666,374	0		666,374
Juvenile Detention Service	_		4,382,424	0		4,382,424
Residential Service			3,679,891	9,478		3,689,369
Secure Residential Service	e (Eveent VDC)		28,280	0		28,280
YDC Secure	e (Except TBe)		2,773,548	0		2,773,548
Administration			3,385,743	(117)		3,385,626
Administration	Combined Total Expense	-	43,933,805	16,184	-	43,949,989
	Combined Total Expense		43,933,803	10,164		43,949,969
	Less Non-reimbursables	-	0	0	-	0
	Total Net Expense	\$	43,933,805	\$ 16,184	\$_	43,949,989
			AS REPORTED	INCREASE		AS AMENDED PER
OBJECTS OF	EXPENDITURE		PER CY370	(DECREASE)		CY370
Wages and Salaries		\$	7,329,312	\$ 0	\$	7,329,312
Employee Benefits			3,109,002	0		3,109,002
Subsidies			4,279,582	0		4,279,582
Operating			3,026,062	(248)		3,025,814
Purchased Services			26,189,847	16,432		26,206,279
Fixed Assets			0	0		0
1 Ecc 7 issets	Combined Total Expense	-	43,933,805	16,184	-	43,949,989
	Less Non-reimbursables	-	0	0	-	0
	Total Net Expense	\$	43,933,805	\$ 16,184	\$_	43,949,989

# MONTGOMERY COUNTY CHILDREN AND YOUTH AGENCY FOR THE PERIOD JULY 1, 2018 TO JUNE 30, 2019 ADJUSTMENT SCHEDULE

				T			I			
DEDORT DEFEDENCE										
REPORT REFERENCE			ADJ.		AC	REPORTED	INCREASE	,	Α.Γ	JUSTED
SCHEDULE LINE COLUMN		NO.	EXPLANATION OF ADJUSTMENTS		ADJUSTED	(DECREASE)		TOTAL		
SCHEDULE	LINE	COLUMN	NO.	EAFLANATION OF ADJUSTIVIENTS	OK	ADJUSTED	(DECKEASE	<del>)  </del>		IOTAL
				CY-370 Adjustment						
CY-370	1-A	4	1	Adoption Service - Operating	\$	120,175	\$ (1	0)	\$	120,165
	1-D	4		Counseling (Dependent) - Operating	\$	73,589			\$	73,583
	1-J	4		Intake & Referral - Operating	\$	154,250		3)	\$	154,237
	1-K	4		Life Skills (Dependent) - Operating	\$	75,060	`	- 1	\$	75,054
	1-M	4		Protective Service Child Abuse - Operating	\$	181,684		5)	\$	181,669
	1-N	4		Protective Service General - Operating	\$	257,730		1)		257,709
	1-O	4		Service Planning - Operating	\$	43,860			\$	43,856
	1-Q	4		Juvenile Act Proceedings (Delinquent) - Operating	\$	133,978	\$ (1	1)	\$	133,967
	2-C	4		Community Residential (Dependent) - Operating	\$	103,066	\$	8)	\$	103,058
	2-D	4		Community Residential (Delinquent) - Operating	\$	19,898	\$	2)	\$	19,896
	2-E	4		Emergency Shelter (Dependent) - Operating	\$	56,064	\$	5)	\$	56,059
	2-G	4		Foster Family (Dependent) - Operating	\$	339,366	\$ (2	8)	\$	339,338
	3-C	4		Residential Service (Delinquent) - Operating	\$	27,485	\$	2)	\$	27,483
	4	4		Administration - Operating	\$	1,426,331	\$ (11	7)	\$	1,426,214
	1-D	5		Counseling (Dependent) - Purchased Services	\$	428,411	\$ 31	6	\$	428,727
	1-F	5		Day Care - Purchased Services	\$	50,191	\$ 5,66	0	\$	55,851
	2-C	5		Community Residential (Dependent) - Purchased Services	\$	2,357,835	\$ 1,38	1	\$	2,359,216
	2-G	5		Foster Family (Dependent) - Purchased Services	\$	3,737,452	\$ (40	5)	\$	3,737,047
	3-B	5		Residential Service (Dependent) - Purchased Services	\$	1,328,557	\$ 9,48	0	\$	1,338,037
				Total Adjustment Amount			\$ 16,18	4		
				To increase expenditures by \$16,184 to include revisions						
				made to the agency's expenditures ledger subsequent to						
				the submission of the 4th quarter Act 148 Invoice Package						
				to the Commonwealth Department of Human Services.						
				Title 55 PA Code, Chapter 3170.95(a)(b)						

# **SECTION 3**

# STATUS OF PRIOR ENGAGEMENT FINDING AND RECOMMENDATIONS

The prior report included the following finding:

# <u>Lack of Internal Control Policies and Procedures to Reduce the Risk of Paying Overbillings or Fraudulent Billings Submitted by Contracted In-Home Purchased Service Providers</u>

In our prior engagement report, for the fiscal years July 1, 2014 to June 30, 2017, we cited the agency for failing to develop and implement internal control policies and procedures to require adequate supporting documentation evidencing that services related to fees invoiced by In-Home Purchased Service providers, and paid by the agency, were actually provided, and if provided, provided in adherence to the requirements of the respective provider contract terms.

During the conduct of our current engagement, we determined the issuance of a repeat finding is warranted since these control deficiencies and corresponding risks continued to exist for invoices submitted by In-Home Purchased Service providers during the current engagement period.

# **SECTION 4**

# CURRENT ENGAGEMENT FINDINGS AND RECOMMENDATIONS

# <u>Finding No. 1 – Unresolved Prior Engagement Recommendations - Lack of Internal Control Policies and Procedures to Reduce the Risk of Paying Overbillings or Fraudulent Billings Submitted by Contracted In-Home Purchased Service Providers</u>

<u>Condition:</u> As detailed in our Status of Prior Engagement Findings and Recommendations section (Section 3) of this report, the Montgomery County Children and Youth Agency lacked internal control policies, and corresponding procedures, designed to sufficiently reduce the risk of paying overbillings or fraudulent billings submitted by contracted In-Home Purchased Service providers and failed to obtain reasonable assurance that services related to costs invoiced by these providers were actually provided and provided in adherence to executed contract terms. For contracted Fee-For-Service In-Home Purchased Service providers, the agency could not provide evidence substantiating the validity of the number of units invoiced for individuals listed on invoices submitted by these providers.

During the conduct of our current engagement, in response to the recommendations included in our two prior engagement reports, agency management stated fiscal-related monitoring policy and corresponding procedures were developed and implemented in July 2019, for dependent services providers. For delinquent services providers, the Montgomery County Juvenile Probation Office (JPO) began development of monitoring policy and procedures in December 2021 but had not implemented these policies and procedures. Because agency management did not develop and implement policies and procedures until after the close our current engagement period (June 30, 2019), we will review and evaluate the implemented policies and procedures during the conduct of our next regularly scheduled engagement of this agency.

<u>Criteria:</u> The following section of 55 Pa. Code Chapter 3140, Planning and Financial Reimbursement Requirements for County Children and Youth Social Service Programs:

Services Code (62 P.S. § 704.1), the Department reimburses expenses incurred by the county for children and youth social services, including services to alleged and adjudicated dependent and delinquent children according to an approved county plan and budget estimate up to the amount of State funds allocated to the county under section 709.3 of the Human Services Code (62 P.S. § 709.3)."

• Office of Children, Youth and Families (OCYF) Bulletin 3140-06-06, applicable for fiscal year ended 6/30/2011; Bulletin 3140-11-02, applicable for fiscal year ended 6/30/2012; Bulletin 3140-13-01, applicable for fiscal year ended 6/30/2013; Bulletin 3140-13-05, applicable for fiscal year ended 6/30/2014: Act 148 Invoicing Procedures for County Child Social Services - Instructions for Completion of Expenditure Report.

This form is a report of the ACTUAL EXPENDITURES of the County Children and Youth Agency (CCYA). The following sections of 55 Pa. Code § 3170, Allowable Costs and Procedures for County Children and Youth:

The following sections of 55 Pa. Code § 3170, Allowable Costs and Procedures for County Children and Youth:

- Section 3170.2. Definitions. Program funded agency An agency whose total eligible expenditures are funded in a manner which is predetermined by the appropriate county authorities.
- Section 3170.23(a). Purchase of Service. Purchase of service funding may be by unit of service funding or by program funding.
- Section 3170.85. Responsibility of the County. "...the county executive officers shall be responsible for the effective execution of each purchase of service agreement..."
- Section 3170.91. County Responsibility. "The county is responsible for the general fiscal management of the county agency. This includes maintaining fiscal records of expenditures and revenues of the program, providing data for budgeting and expenditure reporting to the Department, monitoring the financial activities of the program, and other activities related to the fiscal operations of the program."
- Section 3170.92(b). Accountability for Expenditures for Clients. Records Maintenance. "County agencies shall maintain sufficient and appropriate records and data to justify payment for expenses by the Department. The local authorities or contractors shall maintain books, records, documents and other evidence and accounting procedures and practices, sufficient to reflect properly all direct and indirect costs of whatever nature claimed to have been incurred and anticipated to be incurred for funds supported by the Department and for which reimbursement is claimed..."

<u>Cause</u>: Due to the timing of the conduct of our current engagement, agency management was not notified of these internal control deficiencies until an exit conference for a previous engagement held on May 22, 2018, well after the start of the first fiscal year of our current engagement period. In addition, the agency did not implement policy and procedures, during our current engagement period, due to insufficient fiscal staffing.

<u>Effect:</u> The agency's lack of internal control procedures increased agency management's risk of:

- Failure to detect fraudulent or erroneous In-Home provider billings (invoices).
- Failure to prevent or detect improper payments for such invoices.
- Inappropriately billing the Commonwealth DHS for such improper payments.
- Receipt of Act 148 funds to which the agency may not be entitled.

<u>Recommendation:</u> We recommend that agency management ensure the recently developed and implemented fiscal-related monitoring policy, and corresponding procedures, are designed to sufficiently reduce the agency's risk of paying overbillings and fraudulent billings submitted by contracted In-Home Purchased Service providers. We further recommend that agency management obtain reasonable assurance that contracted In-Home Purchased Services were actually provided for the number of units detailed for each individual listed on invoices submitted for Fee-For-Service providers and, if applicable, that operating costs invoiced by contracted Program Funded providers are substantiated.

### We further recommend agency management:

- Notify agency staff responsible for reviewing and approving submitted In-Home Purchased Service providers' invoices for payment of the results of fiscal-related monitoring reviews of these providers and, for any such providers for which significant documentation deficiencies have been identified, the impact on the agency's review and approval process for these providers.
- Maintains sufficient evidence substantiating the results of all fiscal-related monitoring procedures performed to obtain reasonable assurance that contracted In-Home Purchased Services performed by providers were provided in adherence to DHS regulations and executed contracted terms and to reduce the agency's risk of erroneous and/or fraudulent billings submitted by contracted In-Home Purchased Services providers going undetected.

Agency Response: The Office of Children and Youth did not implement In-Home policy and procedures until after the scope of the engagement. The Juvenile Probation Office was in the process of creating In-Home policy and procedures similar to those developed by the Office of Children and Youth but had not yet implemented the policy and procedures during the engagement period.

Auditor's Conclusion: We commend Montgomery County Children and Youth Agency management for acknowledging the deficiencies that existed in the agency's invoice review and approval process for In-Home Purchased Services providers during the fiscal years included in our engagement period and their efforts to develop and implement formal, written fiscal-related monitoring policy and procedures for these contracted In-Home Purchased Service providers. During the next engagement, we will review implemented policy and procedures for dependent and delinquent providers and determine whether they are sufficient to reduce the agency's risk of overbillings and fraudulent billings by contracted In-Home Purchased Services providers going undetected.

# Finding No. 2 – Failure to Report Expenditures on an Accrual Basis

<u>Condition</u>: During the conduct of our engagement, we found that the agency did not report expenditures on an accrual basis. Amounts included on the CY370 Expenditure Report, submitted to the Commonwealth DHS, were reported by the date recorded in the accounting system instead of the date services were provided. For the 2017-2018 fiscal year, 4 of the 25 expenditures tested were for services provided during the 2016-2017 fiscal year. For the 2018-2019 fiscal year, 2 of the 25 expenditures tested were for services provided during the 2017-2018 fiscal year.

<u>Criteria</u>: The following section of 55 Pa. Code § 3170, Allowable Costs and Procedures for County Children and Youth:

• Section 3170.95(a). Accounting. Agency directors shall follow standard accounting principles and procedures for recording financial activity and maintain ledgers in sufficient detail for necessary fiscal management and adhere to the policies prescribed in § 3170.92(b) and (c) (relating to accountability for expenditures for clients).

DHS Children, Youth & Families Bulletin 3140-18-01 Appendix 2: Expenditure Report – Instructions, item 4, applicable for fiscal years ended 6/30/2017; 6/30/2018; and 6/30/2019 states, "Report expenditures on an accrual basis in the appropriate cost centers and intermediate objects of expenditure in accordance with the Department's regulations."

<u>Cause</u>: Agency management did not know why expenditures were not properly accrued for the fiscal years noted above because the fiscal officer who prepared the fiscal reports is no longer employed by the agency. Agency management also stated that they are confident that expenditures were reported in the proper fiscal year for the 2020-2021 fiscal year and thereafter. The accounting errors we noted indicate the agency failed to implement internal controls adequate to ensure expenditures were properly reported using the accrual basis of accounting for the fiscal years noted.

<u>Effect</u>: The reporting of expenditures for improper fiscal years led to inaccurate fiscal reporting of costs to DHS, which may have caused DHS to provide an improper amount of Act 148 funds.

<u>Recommendation</u>: We recommend that the agency ensure internal control procedures ensure amounts reported on the agency's submitted CY-370 Expenditure Reports are based on the accrual basis.

Agency Response: Agency is aware that accounting is to be done on an accrual basis.

Auditor's Conclusion: We will follow up on this issue during our next engagement.

# **SECTION 5**

# CURRENT ENGAGEMENT OBSERVATION

Observation – Despite the Pennsylvania Department of Human Services Apparent Strides in Increasing the Protection of At-Risk Children in the Care of Contracted In-Home Preventative Service Providers, DHS Failed to Review the Adequacy of the C&Y Agencies Procedures and Results for Ensuring these Providers Comply with CPSL Requirements

The vast majority of Pennsylvania's County Children and Youth (C&Y) agencies contract with non-government In-Home Preventative Service providers (contracted providers) to deliver services to children outside of an institutional or community-based setting, and those services are referred to as In-Home Purchased Services.<sup>2</sup> The Child Protective Services Law (CPSL) requires the conduct of Criminal Background Checks and Child Abuse History Clearances (certifications) for all contracted providers' (and their respective subcontractors') employees and direct volunteers.<sup>3</sup>

Since 2016, we have communicated concerns to the Pennsylvania Department of Human Services (DHS) that these contracted providers were not being monitored for compliance with the CPSL certification mandates. Specifically, this needed monitoring relates to obtaining assurance as to the sufficiency of each C&Y agency's procedures for reviewing the certifications of contracted providers' employees and volunteers and their respective subcontractors, whose duties require them to come into direct contact with children and taking appropriate corrective actions when disqualifying incidents are identified. Furthermore, these contracted providers are not subject to licensure nor annual inspections under the Human Services Code (Code). Our concerns continue to be communicated through the inclusion of a standardized observation in our C&Y Program engagement reports and through correspondence with DHS.

In February 2018, DHS senior management staff affirmed that DHS is responsible for communicating contract-monitoring expectations to the C&Y agencies and for implementing a

<sup>&</sup>lt;sup>2</sup> Institutional and community-based settings are those in which the child is outside of the home for the entire time (e.g., Juvenile Detention, Residential Services, Secure Residential, Youth Development Camps, Youth Forestry Camps, Foster Care, Emergency Shelter, Group Homes, etc.). In-Home supportive services are provided while the child is in their own home or supportive services provided to the child or child's family while the child is in substitute care.

<sup>&</sup>lt;sup>3</sup> 23 Pa.C.S. §§ 6344 and 6344.2. Please note that CPSL 23 Pa.C.S. § 6344.4 now requires recertification of the required state and federal background checks and the child abuse clearance every 60 months.

<sup>&</sup>lt;sup>4</sup> Based on a recent communication with DHS in early September 2020, the state agency candidly indicated that it lacks sufficient budgetary resources, leading to inadequate staffing to provide for the licensure and inspection of these contracted providers, which includes a large population of not only these providers, but also their subcontractors. Further, the implication of these budgetary constraints is that it would not be reasonable to pursue or support related legislation to make these contracted providers and their subcontractors subject to licensure and inspection. Please see the Special Note in Endnote 1.

method to ensure certification monitoring is being performed adequately. DHS staff also stated these expectations were communicated to C&Y agencies on numerous occasions since 2016.

### **Our 2018 Position Statement Letter**

On March 18, 2018, we sent a Position Statement Letter to then DHS Deputy Secretary for Children, Youth and Families, which was also delivered to the Pennsylvania Senate and House of Representatives' children and youth committee chairs. The major purpose of our letter was to express our concerns, as detailed above.

### **DHS Corrective Actions Taken**

In an effort to further address our concerns, DHS expanded its CPSL adherence requirements for C&Y agencies through the issuance of its 2019 revision of its Single Audit Supplement (supplement) for counties, effective for the fiscal year ended June 30, 2019. The supplement included the following requirements for C&Y agencies and their auditors who conduct Single Audits of counties.

### C&Y agencies are required to:

- Monitor contracted provider adherence to the CPSL background check requirements to assure the safety of children receiving prevention, reunification, and aftercare services (services coded as in-home).
- Document these efforts and report them to DHS on a supplemental schedule included in each counties' Single Audit package.
- Create a listing of contracted providers that deliver in-home coded services.
- Monitor a sample of contracted providers' compliance with the CPSL requirements, including checking for incidents since the date of the background clearances.
- Communicate any violations to contracted providers and obtain a corrective action plan.
- Follow-up on implementation of the corrective action plan within six months.
- Document the results of the monitoring.

As part of the Single Audit, the auditors are required to perform agreed-upon procedures with regard to the supplemental schedule noted above, including the following:

- Obtain a listing of contracted providers that deliver in-home coded services for the C&Y agency.
- Test the listing of contracted providers for completeness.

- Analyze the C&Y agency's documentation of monitoring activities for adequacy of monitoring, the C&Y agency's obtaining of any necessary corrective action plans, the C&Y agency's timely follow-up on corrective action plans, and the adequacy and accuracy of the monitoring documentation as represented on the supplemental schedule.
- Disclose any exceptions or findings within the Single Audit package for items not reflected on the supplemental schedule.

### **Our Current Position**

We believe that the requirements that DHS included in its supplement are great first steps in obtaining assurance of the C&Y agencies' compliance with the CPSL certification requirements. Specifically, having independent auditors reviewing the adequacy of the C&Y agencies' monitoring of the CPSL background check requirements for contracted providers annually, and reporting the C&Y agencies' monitoring efforts in a supplemental schedule of the Single Audit package that is provided to DHS appears to be effective. As part of the CPSL certification monitoring process, it is incumbent upon DHS to review the supplemental schedule and any exceptions or findings within the Single Audit packages to ascertain whether the C&Y agencies are properly monitoring for CPSL certification requirements of its contracted providers. However, as of March 2021, DHS officials acknowledged that staff have not started reviewing the Single Audit packages for this purpose.<sup>5</sup>

This lack of review by DHS is especially concerning considering DHS as the oversight agency could remain unaware of improper monitoring being performed by a C&Y agency and/or non-compliance with the CPSL occurring despite receiving an audit report disclosing such information. Therefore, we believe that it is imperative that DHS review the Single Audit packages for CPSL compliance by the C&Y agencies in a timely manner.

Alternatively, DHS could implement its own monitoring process whereby it reviews the adequacy of each C&Y agency's monitoring to ensure the agency's contracted providers and their subcontractors complied with CPSL certification requirements. The process would include reviewing the corrective actions plans when disqualifying incidents were identified and verifying that the corrective action plans were implemented.<sup>i</sup>

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<sup>&</sup>lt;sup>5</sup> DHS informed us that they merely verbally inquire about the status of C&Y agencies' respective corrective action plans during their monitoring process.

### **Conclusion**

As the oversight agency, it is our opinion that DHS should ensure that every C&Y agency and its respective contracted providers are actually adhering to the CPSL certification requirements. This specifically relates to obtaining assurance as to the adequacy of each C&Y Agency's procedures for reviewing the certifications of their contracted providers' employees and volunteers and their subcontractors (whose duties require them to come into direct contact with children) and taking appropriate corrective action when disqualifying incidents are identified. We continue to believe that these children remain particularly vulnerable because contracted in-home services are often times provided outside the presence and view of others.

Our Department understands and appreciates these budgetary difficulties and that it may not be practical, but it is definitely reasonable to have licensure and inspections under the Code for this very large population of these C&Y agencies' contracted providers and their subcontractors.

<sup>&</sup>lt;sup>1</sup> Special Note: In marked contrast to contracted foster care parents/providers and day treatment centers/child residential facilities, as well as 12 other types of facilities and programs, these C&Y contracted providers are not subject to annual licensure and an inspection process in accordance with the Human Services Code (Code). As noted in an earlier footnote, DHS recently made the candid statement that it lacks sufficient budgetary resources, leading to inadequate staffing to provide for the licensure and inspection of these contracted providers.

# MONTGOMERY COUNTY CHILDREN AND YOUTH AGENCY REPORT DISTRIBUTION LIST

This report was originally distributed to the following:

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