

Compliance Audit

of the

Commonwealth of Pennsylvania  
Department of Public Welfare's  
Cash and Food Stamp Programs

*Delaware County Assistance Office  
Crosby District*

Audit Period

May 8, 2004 to July 10, 2008





Compliance Audit

of the

Commonwealth of Pennsylvania  
Department of Public Welfare's  
Cash and Food Stamp Programs

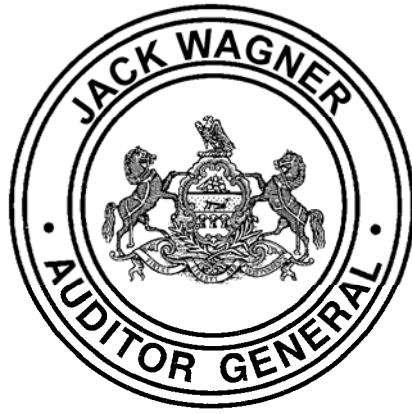
*Delaware County Assistance Office  
Crosby District*

Audit Period  
May 8, 2004 to July 10, 2008



# CONTENTS

	Page
REPORT OF INDEPENDENT AUDITORS ON COMPLIANCE .....	1
BACKGROUND INFORMATION .....	4
OBJECTIVES, SCOPE, AND METHODOLOGY .....	8
FINDINGS AND RECOMMENDATIONS	
Finding No. 1 - CAO Management Failed To Ensure That TANF Eligibility Requirements Were Met .....	10
Finding No. 2 - CAO Management Failed To Ensure That General Assistance Eligibility Requirements Were Met .....	16
APPENDIX A – ADDITIONAL CONCERNS ADDRESSED BY DPW .....	22
AUDIT REPORT DISTRIBUTION LIST .....	29



## **Report of Independent Auditors on Compliance**

The Honorable Edward G. Rendell  
Governor  
Commonwealth of Pennsylvania  
Harrisburg, Pennsylvania 17120

Dear Governor Rendell:

We have conducted a compliance audit of the Delaware County Assistance Office (CAO), Crosby District, pursuant to Section 109.1 of Title 55 of the Pennsylvania Code and Sections 402 and 403 of the Fiscal Code. The audit period was May 8, 2004 through July 10, 2008. The objective of our audit was to determine whether the CAO made proper eligibility determinations for recipients of cash and food stamps based on Department of Public Welfare (DPW) policies and procedures.

Our audit resulted in the following findings.

Finding No. 1 - CAO Management Failed To Ensure That TANF Eligibility Requirements Were Met

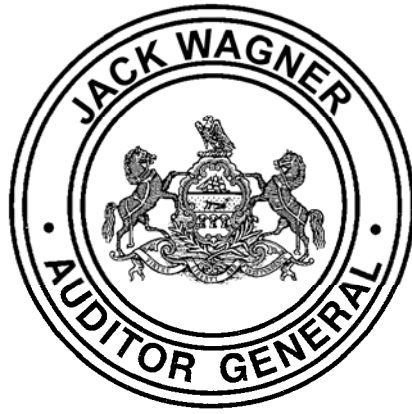
Finding No. 2 - CAO Management Failed To Ensure That General Assistance Eligibility Requirements Were Met

During the exit conference, we reviewed these findings and recommendations with the Delaware CAO, Crosby District, management. We have included the CAO and DPW comments, where applicable, in this report.

Sincerely,

JACK WAGNER  
Auditor General

November 23, 2010





**Commonwealth of Pennsylvania  
Department of Public Welfare  
Delaware County Assistance Office  
Crosby District**

**BACKGROUND INFORMATION**

## ***Background Information***

---

---

The Department of Public Welfare (DPW) is responsible for the administration of public assistance benefits to needy recipients in Pennsylvania. Benefits include cash assistance and food stamps.

### **Cash Assistance**

Cash assistance is grant money. There are two categories of cash assistance:

1. Temporary Assistance to Needy Families (TANF), a federally-funded program that provides money to families with dependent children in need of financial support that is not available from one or both parents; and
2. General Assistance (GA), a state-funded program that provides money primarily to disabled individuals who do not have enough income to meet their basic needs and who do not qualify for TANF.

In order to qualify for TANF, applicants must fall within established income and resource limits and meet age limitation and family relationship requirements. Adults receiving assistance through TANF are required to work or participate in a work-related training program for 20 hours a week if they have been receiving benefits for less than 5 years, or for 30 hours a week if they have been receiving benefits for more than 5 years. Recipients are enrolled in these activities either directly through the CAO or through a contractor hired by DPW. If a recipient is not able to work, good cause must be established.

In order to qualify for GA, a recipient must have either a permanent disability or a temporary disability which would allow him/her to obtain benefits for less than 12 months. A recipient who DPW determines to be permanently disabled is eligible for Interim GA benefits, but, as a condition of eligibility, is required to apply for Social Security Administration (SSA) benefits and to sign a reimbursement agreement. If a recipient's claim for SSA benefits is successful, the recipient will be removed from Interim GA when he or she begins to receive SSA benefits. If the recipient's SSA benefits are retroactive and the recipient receives SSA benefits for an identical time period for which he/she received Interim GA, the reimbursement agreement will enable DPW to be reimbursed any cash assistance paid to the recipient for that time period. This prevents the recipient from receiving overlapping Interim GA and SSA benefits. Without the reimbursement agreement, the recipient would not be required to repay Interim GA and, as a result, the Commonwealth would lose its ability to recover the funds. If a

## ***Background Information***

---

---

recipient is denied eligibility for SSA, the recipient is required to appeal the decision within 60 days of the denial.

Recipients who receive cash assistance and/or food stamps can also receive Special Allowances (SPALs), which are supplemental payments to cover the cost of clothing, transportation, tools or other items necessary to participate in training or work activities.

### **Food Stamps**

Food stamp benefits are provided under the federal Supplemental Nutrition Assistance Program (SNAP), which is designed to provide assistance to low-income households in order to raise their level of nutrition. It is operated jointly by the U.S. Department of Agriculture and DPW. Eligibility is based on levels of income and, in some counties, on whether a recipient is engaged in an employment and training program. Recipients of TANF and GA are automatically eligible to receive food stamps.

### **Eligibility Requirements for Cash and Food Stamps**

Eligibility determinations are based on federal and state regulations specifying which individuals qualify for a program and the amounts for which they qualify. The Code of Federal Regulations (CFR) contains the applicable federal regulations. The Pennsylvania Code contains the applicable state regulations. The policies and procedures in place to ensure compliance with the regulations are contained in DPW's Cash Assistance Handbook, Supplemental Nutrition Assistance Program Handbook, Income Eligibility Verification System (IEVS) Handbook, and Supplemental Handbook.

Relevant information about recipients is recorded and maintained in DPW's Client Information System (CIS). This information is used to determine eligibility status and category of aid. The CAO updates information on CIS when new information becomes available.

CAO personnel utilize DPW's Income Eligibility Verification System (IEVS) to compare income and resource information with income and resource information obtained from outside sources. IEVS is updated on a regular basis with information from several sources including wage information from the Department of Labor and Industry, benefit information from the Social Security Administration, and tax and unearned income information from the Internal Revenue Service. CAO caseworkers are required to review this information at the time of application, when the recipient submits his/her semi-

## ***Background Information***

---

annual reporting (SAR) form and at the annual renewal. Caseworkers receive alerts when they are required to review certain information between the application date, the SAR, and at the time of the annual renewal.

**Commonwealth of Pennsylvania  
Department of Public Welfare  
Delaware County Assistance Office  
Crosby District**

**OBJECTIVES, SCOPE, AND METHODOLOGY**

## ***Objectives, Scope, And Methodology***

---

---

To achieve our audit objectives regarding eligibility, we obtained a monthly data file from the Department of Public Welfare of all recipients who received cash benefits as of February 2008. We selected a random sample of 141 cases from the 1,975 cases related to the Delaware CAO, Crosby District, represented in the data file. Our audit period was May 8, 2004 to July 10, 2008; however, in cases where we determined an ineligible individual was receiving cash and/or food stamp benefits, we expanded that test work through the last date of his or her ineligibility.

For each case selected in our sample, we tested income, disability, work activity, and non-financial eligibility requirements to determine compliance with DPW regulations and administrative policies.

The criteria we used to test cases in our sample included the Cash Assistance Handbook, the Supplemental Nutrition Assistance Program Handbook, the Supplemental Handbook, the IEVS Manual, and the Client Information System Manual.

It is DPW's position that the Department of the Auditor General is not authorized to have access to all information that contains wage and unearned income from the IRS. This scope limitation prevents us from confirming that all resources were included in calculating recipients' eligibility for benefits.

**Commonwealth of Pennsylvania  
Department of Public Welfare  
Delaware County Assistance Office  
Crosby District**

**FINDINGS AND RECOMMENDATIONS**

## ***Findings and Recommendations***

---

---

The sample generated 141 of 1,975 cases from the Delaware CAO, Crosby District, February 2008 data file. The 141 cases we tested consisted of 81 TANF cases and 60 GA cases. The following findings discuss areas where significant deficiencies occurred. It should be noted that significant deficiencies related to wage and income requirements could exist in the cases that we tested and still remain undetected because we do not have access to all wage and unearned income information as noted in our scope limitation on page 8 of this report.

### **Finding No. 1 - CAO Management Failed To Ensure That TANF Eligibility Requirements Were Met**

During our audit, we found that CAO management failed to ensure that TANF eligibility requirements were met in 39 of the 81 cases we tested. As a result, benefits totaling \$44,974 were paid to recipients while they were ineligible. This includes \$28,208 in cash and \$16,776 in Special Allowances, as shown in Table 1, beginning on page 11 of this report. In these cases, recipients were not enrolled in a training or work activity, did not meet the work hour requirements, or did not provide good cause for not working.

The Cash Assistance Handbook and Supplemental Handbook provide eligibility requirements to assist the CAO in making eligibility determinations. The CAO management is responsible for ensuring that TANF recipients meet the work requirements by placing the recipients in a training or work activity and monitoring the recipients' participation. In addition, when DPW hires a contractor to place recipients in work activities, CAO management must monitor the contractor and verify that recipients are meeting training and/or work requirements.

These improper eligibility determinations occurred because:

- CAO management did not monitor to ensure that recipients were enrolled in training or work activities, or were meeting the work hour requirements, or that good cause was established for recipients who were not working.
- CAO management did not have proper controls in place to monitor outside contractors and verify that recipients met training or work activity requirements.



## ***Findings and Recommendations***

---

- CAO management did not monitor to ensure that Special Allowances were paid only to recipients who were participating in training or work activities.

**Table 1 - Summary of TANF Deficiencies**

	<b>Audit Sample Number</b>	<b>Cash</b>	<b>Special Allowances</b>
1.	AG-22	\$522.00	
2.	AG-21	1,994.00	
3.	AG-29	435.00	
4.	AG-23	530.00	
5.	AG-27	435.00	\$235.00
6.	AG-34	1,110.00	
7.	AG-64	222.00	
8.	AG-48	1,448.00	4,084.00
9.	AG-35	633.00	1,954.60
10.	AG-53	174.00	
11.	AG-57	423.00	1,400.00
12.	AG-100	198.00	
13.	AG-51	567.00	
14.	AG-33	462.00	
15.	AG-56	87.00	
16.	AG-15	243.00	
17.	AG-19	555.00	
18.	AG-37	752.00	
19.	AG-40	1,034.00	380.00
20.	AG-54	1,603.00	985.60
21.	AG-106	444.00	
22.	AG-94	1,178.00	
23.	AG-88	840.00	
24.	AG-72	111.00	
25.	AG-80	717.81	
26.	AG-6	81.00	
27.	AG-71	632.60	

## ***Findings and Recommendations***

---

**Table 1 - Summary of TANF Deficiencies (Continued)**

	<b>Audit Sample Number</b>	<b>Cash</b>	<b>Special Allowances</b>
28.	AG-28	\$1,826.00	
29.	AG-58	261.00	\$522.60
30.	AG-75	1,566.00	
31.	AG-79	2,253.00	
32.	AG-134	87.00	
33.	AG-107	1,374.00	2,452.00
34.	AG-125	111.00	
35.	AG-18	174.00	
36.	AG-97	1,392.00	150.00
37.	AG-99	333.00	
38.	AG-43	261.00	63.05
39.	AG-30	1,138.00	4,539.40
	<b>Totals</b>	<b>\$28,207.41</b>	<b>\$16,766.25</b>

We recommend that:

- CAO management ensure that recipients' training and/or work requirements are met and that good cause is established for recipients who are not participating in training or work activities.
- CAO management ensure that proper controls are in place to monitor recipients' participation in training and work activities, including monitoring of outside contractors.
- CAO management ensure that Special Allowances are paid only to recipients who are participating in training or work activities.
- DPW follow up with the Office of Inspector General to determine if payments made on behalf of ineligible recipients can be recouped.

## ***Findings and Recommendations***

---

### **Management Response**

- Additional procedures have been implemented. The Income Maintenance caseworkers (IMCW) and supervisors will conduct reviews to ensure that recipients are enrolled in the training and/or work activities, and that they are meeting the work hour requirements or that good cause is established for recipients who are not participating in training and work activities.
- The Bureau of Employment Training conducts monthly contractor performance reviews and a formal on-site program evaluation each year to confirm prior year performance. On-site evaluations are conducted more frequently for contractors whose performance did not meet DPW standards. Additionally, the CAOs meet with contractors in bi-weekly Direct Service Team (DST) meetings to discuss client participation and review Commonwealth Workforce Development System (CWDS) reports. CAOs also participate in Local Management Committees (LMCs) which consist of representatives from the CAO workforce development and educational entities in the local area to review performance and discuss program design and corrective action.
- The Office of Income Maintenance (OIM) has conducted a comprehensive review of the policies and procedures related to the issuance of special allowances in support of individuals participating in employment and training activities. As a result of that review, a directive was issued in August of 2009 to clarify and strengthen these policies and procedures to increase accountability, integrity and controls in the processes around the issuance of the special allowance payments to clients.
- The DPW has the ability to follow up on the recovery of overpayments made on behalf of ineligible recipients through the Automated Restitution Referral and Computation (ARRC) System. The CAO enters the information pertaining to an overpayment in the ARRC, which then goes to the OIG. The OIG determines if a recoupment should be taken, contacts the client, makes payment arrangements, and enters the repayment into the ARRC system if necessary. At this point, the CAO is not involved and does not need to be involved.

## ***Findings and Recommendations***

---

- Deficiencies containing overpayments have been processed according to the 55 Pa. Code § 255.4 (b) (2) which are set forth in the Supplemental Handbook.
- Supervisors are required to review three records per IMCW each month to ensure that all factors of eligibility have been addressed.
- Supervisors hold monthly meetings to review findings from previous audits and to review policy with IMCWs to ensure that the audit findings are addressed. Supervisors also hold individual monthly conferences to review each IMCWs Comprehensive Supervisory Report (CSR) results and to offer additional individual training to ensure compliance with the policy.
- Desk guides have been prepared and distributed, and include:
  - Semi-Annual Reporting (SAR) requirements for all budgets;
  - Criminal history desk guide;
  - Income Eligibility Verification System (IEVS) desk guide; and
  - ETP codes desk guide.

### **Auditors' Conclusion**

We acknowledge DPW's concurrence with the finding and are encouraged that the CAO has implemented additional procedures to ensure that recipients are enrolled in training and/or work activities. DPW should monitor the CAO to ensure that these additional procedures are being performed on a consistent basis.

However, with respect to contractor performance reviews and on-site evaluations, it is clear that the current procedures have not been effective in verifying whether or not a recipient is meeting the work hour requirements. Without better monitoring procedures in place, these deficiencies will continue to occur. DPW needs to hold its contractors accountable. Therefore, we continue to recommend that DPW put proper controls in place for CAOs to monitor recipients' participation in training and work activities, including monitoring of outside contractors.

## ***Findings and Recommendations***

---

---

In addition, we acknowledge DPW's willingness to improve operations regarding Special Allowances and are encouraged by the corrective actions outlined in this response that were developed to strengthen this program and reduce potential fraud and abuse. However, without improved monitoring, Special Allowance payments will continue to be issued to recipients who are not meeting the work hour requirements or are not using Special Allowances for their intended purposes. We continue to recommend that DPW improve monitoring requirements for the CAO to ensure that Special Allowances are paid only to recipients who are participating in training or work activity.

We acknowledge DPW's comments regarding the recovery of overpayments made on behalf of ineligible recipients through the ARRC System.

Our recommendation does not address the posting of overpayments to DPW's overpayment system. We recommend that DPW follow up with OIG to determine if payments made on behalf of ineligible recipients can be recouped. DPW has not provided us with evidence that it has followed up with OIG for the ineligible recipients identified in this report. Therefore, we continue to recommend that DPW follow up with the OIG.

For the purpose of calculating overpayment amounts attached to the periods of ineligibility, DPW considers the period of ineligibility to start at the point when the ineligibility is discovered, not when the recipient actually became ineligible. See paragraphs one and two on page 27 for further discussion of DPW's process. Keeping this in mind, the information that the CAO enters into its overpayment system and forwards to the OIG is not a true picture of the amount of taxpayer dollars spent for benefits paid to ineligible recipients.

We will examine the implementation of these additional procedures during our next audit to determine whether or not the action taken adequately addresses the deficiencies noted in this report. In addition, we will examine the status of these cases to determine whether or not action was taken by either DPW or OIG to recoup these payments.

## ***Findings and Recommendations***

---

---

### **Finding No. 2 - CAO Management Failed To Ensure That General Assistance Eligibility Requirements Were Met**

During our audit, we found that CAO management failed to ensure that General Assistance (GA) eligibility requirements were met in 18 of the 60 cases we tested. As a result, cash benefits totaling \$35,879 were paid to recipients while they were ineligible, as shown in Table 2, beginning below. In these cases, recipients did not provide proof of disability, apply for Social Security benefits, or appeal unfavorable decisions from SSA.

The Cash Assistance Handbook and Supplemental Handbook provide eligibility requirements to assist the CAO in making eligibility determinations. The CAO management is responsible to ensure that applicants provide proof of disability and comply with SSA requirements.

These improper eligibility determinations occurred because:

- CAO management did not monitor to ensure that recipients applied for Social Security benefits or appealed unfavorable SSA decisions.
- CAO management did not monitor to ensure that proof of disability was obtained and verified.

**Table 2 - Summary of GA Deficiencies**

	<b>Audit Sample Number</b>	<b>Cash</b>
1.	AG-13	\$1,230.00
2.	AG-36	3,208.30
3.	AG-11	1,742.50
4.	AG-16	820.00
5.	AG-4	1,762.70
6.	AG-25	4,226.50
7.	AG-49	205.00

## ***Findings and Recommendations***

---

**Table 2 - Summary of GA Deficiencies (Continued)**

	<b>Audit Sample Number</b>	<b>Cash</b>
8.	AG-61	\$1,596.60
9.	AG-86	3,080.20
10.	AG-63	166.50
11.	AG-103	307.50
12.	AG-112	4,920.00
13.	AG-90	2,460.00
14.	AG-82	3,583.00
15.	AG-104	615.00
16.	AG-84	307.50
17.	AG-118	2,882.00
18.	AG-89	2,765.90
	<b>Totals</b>	<b>\$35,879.20</b>

We recommend that:

- CAO management ensure that recipients apply for Social Security benefits or appeal unfavorable SSA decisions.
- CAO management ensure that proof of disability is obtained and verified.
- DPW follow up with the Office of Inspector General to determine if payments made on behalf of ineligible recipients can be recouped.

### **Management Response**

The below procedures will be reviewed with IMCW to assure the recipient is disabled and DPW policy is followed.

- DPW utilizes a Medical Assessment Form which enables the CAO IMCW to determine whether or not a recipient is disabled. The Cash Handbook, Chapter 105.431 Documentation of Disability states that

## ***Findings and Recommendations***

---

the form must be completed and signed by one of the following medical providers: a physician, physician's assistant, certified registered nurse practitioner or psychologist. It is permissible to accept documentation of a physical or mental disability from other sources including, but not limited to, the SSA, the Department of Veterans Affairs (DVA), or from the DPW's Medical Review Team (MRT).

- When a recipient is determined to be disabled, a referral is made to the DPW's Disability Advocacy Program (DAP) and SSA. DAP helps the recipient to navigate the SSA application and appeal process. DPW also contracts with the University of Massachusetts to further identify clients who are eligible for Social Security benefits and helps those clients navigate through the SSA application and appeal process. Finally, in the city of Philadelphia, DPW is working with SSI/SSDI Outreach, Access and Recovery (SOAR) via the Homeless Assistance Program to identify clients with a high propensity for Social Security eligibility and assist them in navigating and expediting the SSA application and appeal process. DAP's specialized headquarters unit monitors pending cases and communicates with CAO DAP units to ensure that the process is being followed appropriately.
- The DPW has the ability to follow up on the recovery of overpayments made on behalf of ineligible recipients through the Automated Restitution Referral and Computation (ARRC) System. The CAO enters the information pertaining to an overpayment in the ARRC, which then goes to the OIG. The OIG determines if a recoupment should be taken, contacts the client, makes payment arrangements, and enters the repayment into the ARRC system if necessary. At this point, the CAO is not involved and does not need to be involved.
- Deficiencies containing overpayments have been processed according to the 55 Pa. Code § 255.4 (b) (2) which are set forth in the Supplemental Handbook.
- Supervisors are required to review three records per IMCW each month to ensure that all factors of eligibility have been addressed.



## ***Findings and Recommendations***

---

- Supervisors hold monthly meetings to review findings from previous audits and to review policy with IMCWs to ensure that the audit findings are addressed. Supervisors also hold individual monthly conferences to review each IMCWs Comprehensive Supervisory Report (CSR) results and to offer additional individual training to ensure compliance with the policy.
  
- Desk guides have been prepared and distributed, and include:
  - Semi-Annual Reporting (SAR) requirements for all budgets;
  - Criminal history desk guide;
  - Income Eligibility Verification System (IEVS) desk guide; and
  - ETP codes desk guide.

### **Auditors' Conclusion**

We acknowledge DPW's efforts to review current procedures with the CAOs to ensure that the recipient is disabled and that DPW policy is followed. It is clear, however, that the current procedures have not been effective in monitoring the SSA application and appeals process. Without better monitoring procedures in place, these deficiencies will continue to occur. DPW should ensure that CAO personnel are adequately trained to understand the eligibility requirements and that procedures are being performed on a consistent basis. Also, if DPW employs a contractor, it should hold the contractor accountable. Therefore, we continue to recommend that DPW ensure that personnel, whether DPW or outside contractors, are adequately trained to aid recipients in applying for Social Security benefits and appealing unfavorable SSA decisions.

With regard to the Medical Assessment Form or other acceptable disability verification forms, the deficiencies cited in this finding were not a result of an inadequate policy, but were a result of the CAO not following the procedures provided by DPW in the Cash Assistance Handbook, Chapter 105.431. In several instances, the documents required by the policy that DPW cites in its response were not included in the case record. Therefore, no evidence of disability existed in the case record. This indicates that DPW's monitoring of compliance with existing DPW policy needs to be improved – not the policy itself.

## ***Findings and Recommendations***

---

---

We acknowledge DPW's comments regarding the recovery of overpayments made on behalf of ineligible recipients through the ARRC System.

Our recommendation does not address the posting of overpayments to DPW's overpayment system. We recommend that DPW follow up with OIG to determine if payments made on behalf of ineligible recipients can be recouped. DPW has not provided us with evidence that it has followed up with OIG for the ineligible recipients identified in this report. Therefore, we continue to recommend that DPW follow up with the OIG.

For the purpose of calculating overpayment amounts attached to the periods of ineligibility, DPW considers the period of ineligibility to start at the point when the ineligibility is discovered, not when the recipient actually became ineligible. See paragraphs one and two on page 27 for further discussion of DPW's process. Keeping this in mind, the information that the CAO enters into its overpayment system and forwards to the OIG is not a true picture of the amount of taxpayer dollars spent for benefits paid to ineligible recipients.

We will examine the implementation of these additional procedures during our next audit to determine whether or not the action taken adequately addresses the deficiencies noted in this report. In addition, we will examine the status of these cases to determine whether or not action was taken by either DPW or OIG to recoup these payments.

**Commonwealth of Pennsylvania  
Department of Public Welfare  
Delaware County Assistance Office  
Crosby District**

**APPENDIX A**  
**ADDITIONAL CONCERNS ADDRESSED BY DPW**

## ***APPENDIX A***

---

---

DPW prefaced its response with the following concerns, which fell outside of the findings and recommendations contained in this audit report.

### *Concern with Audit Methodology*

Prior to responding to individual audit findings, DPW must state its concerns with the audit methodology employed in this draft report. The DPW believes that the methodology used by the auditors to calculate ineligibility periods is not appropriate as it does not align with the criteria against which conditions or potential findings should be evaluated. As described in greater detail in the “Detailed Audit Methodology Discussion” section below, we believe the chosen methodology skews audit findings and does not provide a true picture of the Department’s performance in this area. We respectfully request that the auditors review the discussion below prior to issuing the audit and consider changes to their methodology.

Providing a complete response to all findings is made more difficult since the draft audit report does not seem to contain the routine disclosure identifying that the audit was performed in accordance with Generally Accepted Government Accounting [sic] Standards (GAGAS) or Generally Accepted Auditing Standards (GAAS). As a result, we are uncertain which standards were followed in determining the methodologies employed (for sampling and extrapolation of error rates).

We believe that it is worth noting that some of the findings seem at odds with the results of independent Federal government reviews of the Temporary Assistance for Needy Families (TANF), Supplemental Nutrition Assistance Program (SNAP) - which is the new program name for the Food Stamp Program, and Medical Assistance (MA) Programs, which show that the Department consistently met or exceeded Federal performance standards. For example, the most recent TANF sample report accepted by the United States (US) Department of Health and Human Services (DHHS) shows that the Department has achieved a Work Participation Rate of 45%, fully 29.2% higher than what is required due to the high level of performance credit Pennsylvania (PA) has earned as a result of overall TANF caseload reduction. The most recent monthly performance data from the federal Food and Nutrition Services agency

## ***APPENDIX A***

---

---

indicates a payment error rate of 2.78% for PA's SNAP program. Preliminary findings from the federally required Payment Error Rate Measurement (PERM) for Medicaid indicate the case error rate to be 1.2%. These federal performance measures clearly demonstrate that DPW is meeting stringent federal guidelines and that the department has effective management oversight of these critical safety net programs.

### *Detailed Audit Methodology Discussion*

The auditors' methodology included calculations of overpayments from the day a client missed training, or was determined to have not met the work hour requirements. However, the guidelines set forth in the SNAP/Food Stamp Handbook, 577.3, Adverse Action states, "The CAO will provide every household with a timely and adequate advance notice prior to taking any action to reduce or terminate benefits within a certification period." This requirement precludes calculating ineligibility from the day a client misses training, or is determined to have not met the work requirements. Therefore, we believe the ineligibility period should commence on the effective date of the sanctions.

Please note that the Auditor General's Office is required to audit against DPW policies and procedures as specified in 55 PA Code Section 109.1(b), *Cooperative Working Agreements*, which states, "The Statutes of the Commonwealth provide a basis for the cooperative working agreement that exists between the Department of the Auditor General and the Department. The Department, through the County Boards of Assistance, is responsible for determining the eligibility of applicants for financial assistance, Medical Assistance, and Food Stamps, and recipients of these programs under the rules and regulations established by the Department. ***The Department of the Auditor General is responsible for the auditing of these decisions against the rules and regulations of the Department*** (emphasis added). With these specific rights and responsibilities in mind, the Department and the Auditor General will work in mutual cooperation to fulfill their individual obligations as effectively and efficiently as possible." The DPW policies and procedures related to rendering a client ineligible for Cash and SNAP/Food Stamps are as follows:

## ***APPENDIX A***

---

---

### Cash Handbook Guidance

The requirements to participate in the Employment and Training Program (ETP) are set forth in the Cash Handbook (CAH), Chapter 135 Employment & Training. If an individual does not comply with the activity hour requirements, such individual is subject to sanctions as outlined in CAH 135.7, which includes completion of several tasks. First, a compliance review is performed to determine whether the non-compliance was within the individual's control (i.e. willful) or if an exemption or good cause exists (i.e. non-willful). The CAO has three (3) business days to contact the client by telephone. If the CAO IMCW is not able to make contact on the first day, the IMCW will send the Compliance Review Appointment Notice (PA 1706). The compliance review appointment must be scheduled within ten (10) business days of the CAO's determination that an instance of non-compliance has occurred. If the individual responds to the Compliance Review Appointment Notice by the 10<sup>th</sup> business day following the mailing date, the CAO IMCW will conduct an interview with the client to discuss the reason(s) for the non-compliance. This interview can be conducted in person or via the telephone. If the interview reveals that no good cause exists and that the non-compliance was willful, the CAO IMCW will begin the sanction process. If an individual does not respond to the Compliance Review Appointment Notice by the 10<sup>th</sup> business day following the mailing date of the Notice, the IMCW will complete the case review without interviewing the client. After reviewing the case, if good cause is not determined the IMCW will proceed with the sanction process. If the proposed sanction is approved, the IMCW notifies the client of the sanction via an Advance Notice (PA/FS 162A) and applicable attachment(s). If the client responds to the Advance Notice (PA/FS162A) prior to the effective date, then any new information the client provides must be considered before imposing the sanction. Sanctions are appropriate when it is clear that there is willful non-compliance and an exemption and/or good cause does not exist. A sanction is defined as a change in eligibility status which results in a reduction of cash benefits received by the individual.

## ***APPENDIX A***

---

---

### SNAP Handbook (SNAPH) Guidance

The requirements to participate in the ETP are set forth in the SNAPH, Chapter 535 Employment & Training. A person is subject to sanction, (as discussed in SNAPH Chapter 535.7), who, without good cause, fails to comply with SNAP work participation requirements or comparable TANF and Unemployment Compensation (UC) program requirements.

When the CAO becomes aware of a potential instance of SNAP ETP non-compliance, SNAPH Chapter 535.52 directs that the CAO will determine if the SNAP recipient is a mandatory participant or exempt due to the receipt of TANF or UC. If the SNAP recipient is exempt due to the receipt of TANF or UC, the CAO will determine if the requirement of the TANF or UC program is comparable to the work requirements for SNAP. A SNAP recipient is not disqualified for non-compliance with requirements which are not comparable (7 CFR § 273.7(g)(2)). In addition, individuals exempt only under the State regulations as set forth in the SNAPH Chapter 535.221, must not voluntarily and without good cause quit a job, or reduce work effort if, after the reduction, the individual is working less than 30 hours per week or earning wages less than the Federal minimum wage multiplied by 30 hours.

SNAPH Chapter 535.54 instructs that prior to taking adverse action for non-compliance the CAO will:

- Begin conciliation on the day after it learns of non-compliance;
- Determine if some other exemption would apply;
- Exhaust conciliatory efforts by phone, mail or interview before issuing an Advance Notice;
- Offer counseling and conciliation services to make the determination of an overt refusal or De Facto refusal;
- Give the benefit of the doubt, look at the degree of failure, and review past practice for a pattern; and
- Determine if good cause exists for non-compliance.

## ***APPENDIX A***

---

---

SNAPH Chapter 535.6 directs the CAO to do the following when determining good cause for a SNAP household member's potential non-compliance with ETP requirements:

- Explain the program purpose and the consequences for non-compliance;
- Consider all the facts including circumstances beyond a member's control; and
- Attempt to resolve any barriers to participation.

When the CAO has then determined that a SNAP recipient is in non-compliance with ETP requirements without good cause, the CAO will send an Advance Notice within 10 days. The notice will explain what the person failed to comply with, the period of ineligibility, how to re-establish eligibility, and when to reapply.

The SNAP disqualification/sanction begins with the first month following the expiration of the Advance Notice, unless a fair hearing is requested. If a fair hearing is requested and the decision of the CAO is upheld, the penalty is applied the first month after the decision is rendered. If the individual leaves SNAP before the penalty is imposed, the disqualification is imposed when the recipient returns to the program. The penalty applies only to the household member who has failed to comply, (Public Law 104-193 Section 815). A SNAP recipient who is disqualified/sanctioned from the program is ineligible for SNAP for the minimum sanction period as set forth in the SNAPH Chapter 535.71 and thereafter until eligibility is re-established.

The Department along with the CAO reviewed the cases that the auditor cited as deficiencies and does not agree with all the exceptions cited as deficiencies for the individual cases which would result in a lower error rate. It should also be noted that the audit period extends back to May, 2004 and since that time, additional procedures have been implemented which have improved monitoring of training and work activity participation of our clients.



## **APPENDIX A**

---

---

### **Auditor Comments To DPW Concerns**

One of our audit objectives was to determine whether the CAO made proper eligibility determinations for recipients of cash and food stamps. Our audit methodology is responsive to criteria that indicate clearly when and why a recipient was no longer eligible to receive benefits. This includes the period of time that the recipient remained on benefits after he/she was no longer eligible and the amount of benefits paid during the period of ineligibility. For the purpose of terminating benefits and calculating overpayments to post to the overpayment system, DPW considers the period of ineligibility to start at the point when the ineligibility is discovered, not when the recipient actually became ineligible. Our audit identifies the amount of taxpayer dollars spent for benefits from the point in time when the recipient became ineligible in order to reveal the amount of payments made to ineligible recipients, which could be reduced by DPW if stronger internal controls existed. Our report highlights the failure of internal controls at DPW and/or the CAO to identify ineligibility in the cases we tested.

The following background and results of a TANF case we audited are provided as an example. In July 2006, an applicant for cash and food stamps was appropriately enrolled in a mandatory training program through a DPW contractor. The recipient was required to participate in this activity for an average of 20 hours per week each month in order to remain eligible for benefits. In May 2007, the contractor notified the CAO that it terminated the recipient from the training program because of the recipient's failure to complete class work. When we audited the case, we found that the recipient was not in compliance with the work hour requirements for 10 out of the 11 months from July 2006 through May 2007. Upon receipt of notification from the contractor, the CAO closed the benefits and applied its process of notifying the recipient with "advance notice" that benefits would be terminated, which adds up to an additional 45 days of paid benefits. The timing of the advance notice process does not correlate with when someone becomes ineligible. If DPW had implemented stronger controls for CAOs to monitor contractors, the ineligibility could have been discovered sooner, and benefits being paid to an ineligible recipient could have been terminated sooner.

This audit was conducted in accordance with strict standards and policies as determined by the Department of the Auditor General. These policies are based on the requirements of Government Auditing Standards and have been developed by the Department of the Auditor General's Office of Quality Control. These policies require that sufficient and competent evidence be gathered in order to support the conclusions reached in the audit. The audits are conducted by auditors who have the necessary skills and knowledge, not

## ***APPENDIX A***

---

---

only of auditing procedures, but also of DPW rules and regulations that serve as the audit criteria. In addition, each team of auditors is supervised and their work is reviewed at multiple levels of management.

Our audit criteria are based on DPW's rules and regulations. We cite the Cash Assistance Handbook (CAH), the Supplemental Handbook, and the Supplemental Nutrition Assistance Program Handbook (SNAPH), all of which are based on Title 55, Chapter 109 of the Pennsylvania Code. For example, when an individual is not meeting work requirements, we cite the CAH, Chapter 135 and SNAPH, Chapter 535 on the Notice of Deficiency. We also audit pursuant to the Fiscal Code, which provides the Auditor General with the authority to audit any agency that is receiving state funds.

Regarding DPW's references to the federal government's independent reviews of the cash, food stamp, and Medical Assistance programs, our audit objective was not to determine the work participation rate or the payment error rate. Our objective was, as stated previously, to determine whether eligibility requirements are being met. We had different objectives and we stand by our results.

## ***Audit Report Distribution List***

---

---

This report was originally distributed to the following:

### Commonwealth of Pennsylvania

The Honorable Edward G. Rendell  
Governor

Michael Nardone  
Acting Secretary  
Department of Public Welfare

The Honorable Mary A. Soderberg  
Secretary  
Office of the Budget

Tina Long, Director  
Division of Financial Policy & Operations  
Bureau of Financial Operations  
Office of Administration  
Department of Public Welfare

The Honorable Robert McCord  
State Treasurer

The Honorable Donald L. Patterson  
Inspector General

Joanne Glover, Acting Deputy Secretary  
Office of Income Maintenance  
Department of Public Welfare

Lourdes Padilla, Acting Director  
Bureau of Operations  
Office of Income Maintenance  
Department of Public Welfare

John Kaschak, Director  
Bureau of Audits  
Office of the Budget

### County Assistance Office

George Sheehan, Executive Director  
Delaware County Assistance Office

Thomas Hickey, Jr., Chairperson  
Delaware County Board of Assistance

Linda Robson, District Administrator  
Delaware County Assistance Office  
Crosby District

This report is a matter of public record. Copies of this report may be obtained from the Pennsylvania Department of the Auditor General, Office of Communications, 318 Finance Building, Harrisburg, PA 17120. If you have any questions regarding this report or any other matter, you may contact the Department by accessing our website at [www.auditorgen.state.pa.us](http://www.auditorgen.state.pa.us).