# BETHLEHEM-CENTER SCHOOL DISTRICT WASHINGTON COUNTY, PENNSYLVANIA PERFORMANCE AUDIT REPORT

DECEMBER 2010

The Honorable Edward G. Rendell Governor Commonwealth of Pennsylvania Harrisburg, Pennsylvania 17120

Mrs. Sandra Yohe, Board President Bethlehem-Center School District 194 Crawford Road Fredericktown, Pennsylvania 15333

Dear Governor Rendell and Mrs. Yohe:

We conducted a performance audit of the Bethlehem-Center School District (BCSD) to determine its compliance with applicable state laws, regulations, contracts, grant requirements and administrative procedures. Our audit covered the period September 5, 2008 through August 24, 2010, except as otherwise indicated in the report. Additionally, compliance specific to state subsidy and reimbursements was determined for the school years ended June 30, 2008 and June 30, 2007. Our audit was conducted pursuant to 72 P.S. § 403 and in accordance with *Government Auditing Standards* issued by the Comptroller General of the United States.

Our audit found that the BCSD complied, in all significant respects, with applicable state laws, regulations, contracts, grant requirements, and administrative procedures.

We appreciate the BCSD's cooperation during the conduct of the audit.

Sincerely,

/s/ JACK WAGNER Auditor General

December 29, 2010

cc: BETHLEHEM-CENTER SCHOOL DISTRICT Board Members



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# **Executive Summary**

### **Audit Work**

The Pennsylvania Department of the Auditor General conducted a performance audit of the Bethlehem-Center School District (BCSD). Our audit sought to answer certain questions regarding the District's compliance with applicable state laws, regulations, contracts, grant requirements, and administrative procedures; and to determine the status of corrective action taken by the BCSD in response to our prior audit recommendations.

Our audit scope covered the period September 5, 2008 through August 24, 2010, except as otherwise indicated in the audit scope, objectives, and methodology section of the report. Compliance specific to state subsidy and reimbursements was determined for school years 2007-08 and 2006-2007.

#### **District Background**

The BCSD encompasses approximately 99 square miles. According to 2000 federal census data, it serves a resident population of 9,292. According to District officials, in school year 2007-08 the BCSD provided basic educational services to 1,452 pupils through the employment of 107 teachers, 57 full-time and part-time support personnel, and 8 administrators. Lastly, the BCSD received more than \$12.6 million in state funding in school year 2007-08.

## **Audit Conclusion and Results**

Our audit found that the BCSD complied, in all significant respects, with applicable state laws, regulations, contracts, grant requirements, and administrative procedures. For the audited period, our audit of the BCSD resulted in no findings or observations.

### **Status of Prior Audit Findings and**

Observations. With regard to the status of our prior audit recommendations to the BCSD, we found the BCSD had taken appropriate corrective action in implementing our recommendations pertaining to errors in pupil transportation (see page 7).



# Audit Scope, Objectives, and Methodology

## Scope

What is a school performance audit?

School performance audits allow the Department of the Auditor General to determine whether state funds, including school subsidies, are being used according to the purposes and guidelines that govern the use of those funds. Additionally, our audits examine the appropriateness of certain administrative and operational practices at each Local Education Agency (LEA). The results of these audits are shared with LEA management, the Governor, the PA Department of Education, and other concerned entities.

### **Objectives**

What is the difference between a finding and an observation?

Our performance audits may contain findings and/or observations related to our audit objectives. Findings describe noncompliance with a law, regulation, contract, grant requirement, or administrative procedure. Observations are reported when we believe corrective action should be taken to remedy a potential problem not rising to the level of noncompliance with specific criteria.

Our audit, conducted under authority of 72 P.S. § 403, is not a substitute for the local annual audit required by the Public School Code of 1949, as amended. We conducted our audit in accordance with *Government Auditing Standards* issued by the Comptroller General of the United States.

Our audit covered the period September 5, 2008 through August 24, 2010, except for the verification of professional employee certification which was performed for the 2009-10 and 2008-09 school years.

Regarding state subsidy and reimbursements, our audit covered school years 2007-08 and 2006-07.

While all districts have the same school years, some have different fiscal years. Therefore, for the purposes of our audit work and to be consistent with Department of Education reporting guidelines, we use the term school year rather than fiscal year throughout this report. A school year covers the period July 1 to June 30.

Performance audits draw conclusions based on an evaluation of sufficient, appropriate evidence. Evidence is measured against criteria, such as, laws, regulations, and defined business practices. Our audit focused on assessing the BCSD's compliance with applicable state laws, regulations, contracts, grant requirements and administrative procedures. However, as we conducted our audit procedures, we sought to determine answers to the following questions, which serve as our audit objectives:

- ✓ Were professional employees certified for the positions they held?
- ✓ In areas where the District receives state subsidy and reimbursements based on pupil membership (e.g. basic education, special education, and vocational education), did it follow applicable laws and procedures?

- ✓ Are there any declining fund balances which may impose risk to the fiscal viability of the District?
- ✓ Did the District pursue a contract buyout with an administrator and if so, what was the total cost of the buy-out, reasons for the termination/settlement, and do the current employment contract(s) contain adequate termination provisions?
- ✓ Were there any other areas of concern reported by local auditors, citizens, or other interested parties which warrant further attention during our audit?
- ✓ Is the District taking appropriate steps to ensure school safety?
- ✓ Did the District use an outside vendor to maintain its membership data and if so, are there internal controls in place related to vendor access?
- ✓ Did the District take appropriate corrective action to address recommendations made in our prior audits?

Government Auditing Standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings, observations and conclusions based on our audit objectives. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit objectives.

BCSD management is responsible for establishing and maintaining effective internal controls to provide reasonable assurance that the District is in compliance with applicable laws, regulations, contracts, grant requirements, and administrative procedures. Within the context of our audit objectives, we obtained an understanding of internal controls and assessed whether those controls were properly designed and implemented.

Any significant deficiencies found during the audit are included in this report.

# Methodology

What are internal controls?

Internal controls are processes designed by management to provide reasonable assurance of achieving objectives in areas such as:

- Effectiveness and efficiency of operations;
- Relevance and reliability of operational and financial information;
- Compliance with applicable laws, regulations, contracts, grant requirements and administrative procedures.

In order to properly plan our audit and to guide us in possible audit areas, we performed analytical procedures in the areas of state subsidies/reimbursement, pupil membership, pupil transportation, and comparative financial information.

Our audit examined the following:

- Records pertaining to pupil transportation, professional employee certification, and financial stability.
- Items such as Board meeting minutes, pupil membership records, and reimbursement applications.

Additionally, we interviewed selected administrators and support personnel associated with BCSD operations.

Lastly, to determine the status of our audit recommendations made in a prior audit report released on August 6, 2009, we performed audit procedures targeting the previously reported matters.

# **Findings and Observations**

For the audited period, our audit of the Bethlehem-Center School District resulted in no findings or observations.

# **Status of Prior Audit Findings and Observations**

Our prior audit of the Bethlehem-Center School District (BCSD) for the school years 2005-06 and 2004-05 resulted in one reported finding. The finding pertained to transportation errors. As part of our current audit, we determined the status of corrective action taken by the District to implement our prior recommendations. We performed audit procedures and questioned District personnel regarding the prior finding. As shown below, we found that the BCSD did implement recommendations related to the transportation errors.

School Years 2005-06 and 2004-05 Auditor General Performance Audit Report					
Prior Recommendations	Implementation Status				
<ol> <li>I. Finding: Errors in Pupil Transportation Reports         Resulted in Underpayments         of \$61,529</li> <li>Accurately report all data elements used in the calculation of pupil transportation reimbursement.</li> <li>Maintain sufficient documentation in support of pupil transportation reimbursement claimed.</li> <li>Review reports submitted for subsequent school years and, if errors were noted, submit revised reports to the Department of Education (DE).</li> <li>Adjust future District allocations to correct the underpayments of \$61,529.</li> </ol>	Background:  Our prior audit of the District's transportation records for the 2005-06 and 2004-05 school years found various errors in reporting pupil transportation data to DE.	Current Status:  Our current audit of transportation data for the 2007-08 and 2006-07 school years revealed only insignificant errors in reporting pupil transportation data.  Based on the results of our current audit, we determined the District did take appropriate corrective action.  As of August 24, 2010, DE had yet to adjust the District's allocations to correct the underpayments of \$61,529.			



### **Distribution List**

This report was initially distributed to the superintendent of the school district, the board members, our website address at www.auditorgen.state.pa.us, and the following:

The Honorable Edward G. Rendell Governor Commonwealth of Pennsylvania Harrisburg, PA 17120

The Honorable Thomas E. Gluck Acting Secretary of Education 1010 Harristown Building #2 333 Market Street Harrisburg, PA 17126

The Honorable Robert M. McCord State Treasurer Room 129 - Finance Building Harrisburg, PA 17120

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Dr. David Davare Director of Research Services Pennsylvania School Boards Association P.O. Box 2042 Mechanicsburg, PA 17055 This report is a matter of public record. Copies of this report may be obtained from the Pennsylvania Department of the Auditor General, Office of Communications, 318 Finance Building, Harrisburg, PA 17120. If you have any questions regarding this report or any other matter, you may contact the Department of the Auditor General by accessing our website at www.auditorgen.state.pa.us.

