PERFORMANCE AUDIT

Muncy School District Lycoming County, Pennsylvania

July 2021



Commonwealth of Pennsylvania Department of the Auditor General

Timothy L. DeFoor • Auditor General



Commonwealth of Pennsylvania Department of the Auditor General Harrisburg, PA 17120-0018 Facebook: Pennsylvania Auditor General Twitter: @PAAuditorGen www.PaAuditor.gov

TIMOTHY L. DEFOOR AUDITOR GENERAL

Dr. Craig R. Skaluba, Superintendent Muncy School District 206 Sherman Street Muncy, Pennsylvania 17756 Mr. Scott Johnson, Board President Muncy School District 206 Sherman Street Muncy, Pennsylvania 17756

Dear Dr. Skaluba and Mr. Johnson:

We have conducted a performance audit of the Muncy School District (District) for the period July 1, 2015 through June 30, 2019, except as otherwise indicated in the audit scope, objective, and methodology section of the report. We evaluated the District's performance in the following areas as further described in Appendix A of this report:

- Transportation Operations
- Bus Driver Requirements

We also evaluated the application of best practices and determined compliance with certain requirements in the area of school safety, including compliance with fire and security drill requirements. Due to the sensitive nature of this issue and the need for the results of this review to be confidential, we did not include the full results in this report. However, we communicated the full results of our review of school safety to District officials, the Pennsylvania Department of Education, and other appropriate officials as deemed necessary.

The audit was conducted pursuant to Sections 402 and 403 of The Fiscal Code (72 P.S. §§ 402 and 403), and in accordance with the Government Auditing Standards issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit objectives.

Our audit identified areas of noncompliance and significant internal control deficiencies in the area of transportation operations and those deficiencies are detailed in the finding in this report titled:

The District's Failure to Implement an Adequate Internal Control System Resulted in an Unauditable \$800,000 in Transportation Reimbursements

In addition, we identified internal control deficiencies in the area of bus driver requirements that were not significant to the objective, but warranted the attention of District management and those charged with governance. These deficiencies were communicated to District management and those charged with governance for their consideration.

Dr. Craig R. Skaluba Mr. Scott Johnson Page 2

Our audit finding and recommendations have been discussed with the District's management, and their response is included in the audit report. We believe the implementation of our recommendations will improve the District's operations and facilitate compliance with legal and other relevant requirements.

We appreciate the District's cooperation during the course of the audit.

Sincerely,

Timothy L. DeFoor Auditor General

Timothy L. Detool

July 20, 2021

cc: MUNCY SCHOOL DISTRICT Board of School Directors

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Background Information

School Characteristics 2019-20 School Year*							
County Lycoming							
Total Square Miles	36						
Number of School Buildings	2						
Total Teachers	77						
Total Full or Part-Time Support Staff	62						
Total Administrators	6						
Total Enrollment for Most Recent School Year	1,004						
Intermediate Unit Number	17						
District Career and	Lycoming Career and						
Technical School	Technology Center						

 $[\]ensuremath{^*}$ - Source: Information provided by the District administration and is unaudited.

Mission Statement*

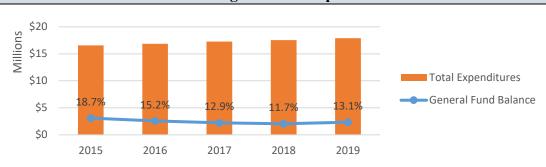
Educate, Empower, Collaborate, Inspire.

Financial Information

The following pages contain financial information about the Muncy School District obtained from annual financial data reported to the Pennsylvania Department of Education (PDE) and available on PDE's public website. This information was not audited and is presented for **informational purposes only**.

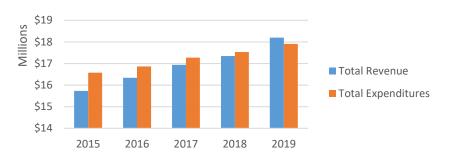
General Fund Balance as a Percentage of Total Expenditures

	General Fund					
	Balance					
2015	\$3,092,207					
2016	\$2,563,189					
2017	\$2,230,813					
2018	\$2,049,896					
2019	\$2,346,079					



Revenues and Expenditures

	Total	Total
	Revenue	Expenditures
2015	\$15,729,223	\$16,572,133
2016	\$16,337,336	\$16,866,354
2017	\$16,940,913	\$17,273,288
2018	\$17,343,615	\$17,533,632
2019	\$18,200,614	\$17,904,430



Financial Information Continued

Revenues by Source



Expenditures by Function

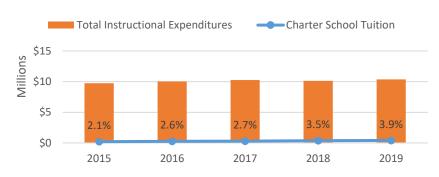


Instructional

- Support Services
- Operation of Non-Instructional
- Facilities Acquisition, Construction and Improvement Services
- Other Expenditures and Financing

Charter Tuition as a Percentage of Instructional Expenditures

	Charter	Total
	School	Instructional
	Tuition	Expenditures
2015	\$202,272	\$9,731,266
2016	\$259,009	\$10,040,776
2017	\$277,320	\$10,264,386
2018	\$357,225	\$10,124,349
2019	\$401,933	\$10,362,861



Long-Term Debt

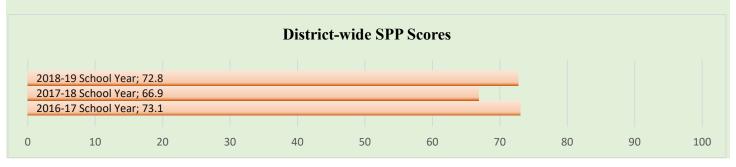


Academic Information

The graphs on the following pages present the District-wide School Performance Profile (SPP) scores, Pennsylvania System of School Assessment (PSSA) scores, Keystone Exam results, and 4-Year Cohort Graduation Rates for the District obtained from PDE's data files for the 2016-17, 2017-18, and 2018-19 school years. The District's individual school building scores are presented in Appendix B. These scores are provided in this audit report for **informational purposes only**, and they were not audited by our Department.

What is a SPP score?

A SPP score serves as a benchmark for schools to reflect on successes, achievements, and yearly growth. PDE issues a SPP score annually using a 0-100 scale for all school buildings in the Commonwealth, which is calculated based on standardized testing (i.e., PSSA and Keystone exam scores), student improvement, advance course offerings, and attendance and graduation rates. Generally speaking, a SPP score of 70 or above is considered to be a passing rate.



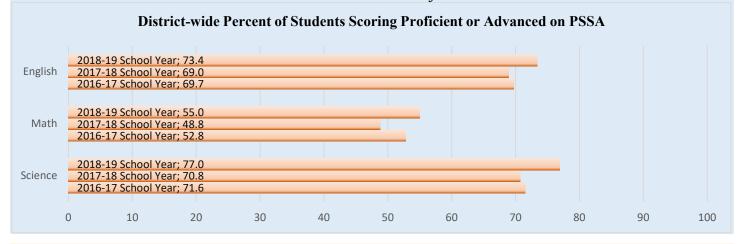
¹ PDE is the sole source of academic data presented in this report. All academic data was obtained from PDE's publically available website.

Academic Information Continued

What is the PSSA?

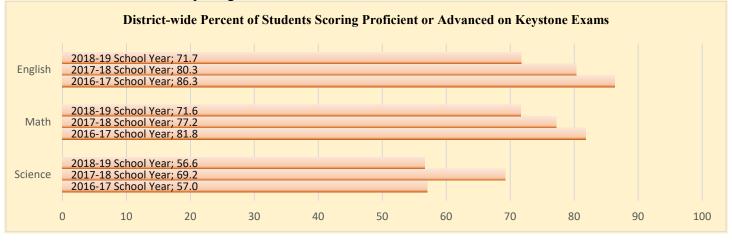
The PSSA is an annual, standardized test given across the Commonwealth to students in grades 3 through 8 in core subject areas, including English, Math and Science. The PSSAs help Pennsylvania meet federal and state requirements and inform instructional practices, as well as provide educators, stakeholders, and policymakers with important information about the state's students and schools.

The 2014-15 school year marked the first year that PSSA testing was aligned to the more rigorous PA Core Standards. The state uses a grading system with scoring ranges that place an individual student's performance into one of four performance levels: Below Basic, Basic, Proficient, and Advanced. The state's goal is for students to score Proficient or Advanced on the exam in each subject area.



What is the Keystone Exam?

The Keystone Exam measures student proficiency at the end of specific courses, such as Algebra I, Literature, and Biology. The Keystone Exam was intended to be a graduation requirement starting with the class of 2017, but that requirement has been put on hold until the 2020-21 school year.² In the meantime, the exam is still given as a standardized assessment and results are included in the calculation of SPP scores. The Keystone Exam is scored using the same four performance levels as the PSSAs, and the goal is to score Proficient or Advanced for each course requiring the test.

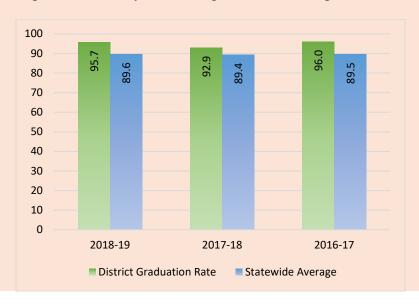


² Act 158 of 2018, effective October 24, 2018, amended the Public School Code to further delay the use of Keystone Exams as a graduation requirement until the 2021-22 school year. *See* 24 P.S. § 1-121(b)(1). Please refer to the following link regarding further guidance to local education agencies (LEAs) on Keystone end-of-course exams (Keystone Exams) in the context of the pandemic of 2020: https://www.education.pa.gov/Schools/safeschools/emergencyplanning/COVID-19/Pages/Keystone-Exams.aspx

Academic Information Continued

What is a 4-Year Cohort Graduation Rate?

PDE collects enrollment and graduate data for all Pennsylvania public schools, which is used to calculate graduation rates. Cohort graduation rates are a calculation of the percentage of students who have graduated with a regular high school diploma within a designated number of years since the student first entered high school. The rate is determined for a cohort of students who have all entered high school for the first time during the same school year. Data specific to the 4-year cohort graduation rate is presented in the graph below.³



³ PDE also calculates 5-year and 6-year cohort graduation rates. Please visit PDE's website for additional information: https://www.education.pa.gov/DataAndReporting/CohortGradRate/Pages/default.aspx.

Finding

The District's Failure to Implement an Adequate Internal Control System Resulted in an Unauditable \$800,000 in Transportation Reimbursements

Criteria relevant to the finding:

Student Transportation Subsidy

The Public School Code (PSC) provides that school districts receive a transportation subsidy for most students who are provided transportation. Section 2541 (relating to Payments on account of pupil transportation) of the PSC specifies the transportation formula and criteria. *See* 24 P.S. § 25-2541.

Total Students Transported

Section 2541(a) of the PSC states, in part: "School districts shall be paid by the commonwealth for every school year on account of pupil transportation which, and the means and contracts providing for which, have been approved by the Pennsylvania Department of Education (PDE), in the cases hereinafter enumerated, an amount to be determined by multiplying the cost of approved reimbursable pupils transportation incurred by the district by the district's aid ratio. In determining the formula for the cost of approved reimbursable transportation, the Secretary of Education may prescribe the methods of determining approved mileages and the utilized passenger capacity of vehicles for reimbursement purposes..." See 24 P.S. § 25-2541(a).

We found that the Muncy School District (District) did not implement an adequate internal control system over the calculation and reporting of regular transportation data. Additionally, the District did not comply with the record retention provisions of the Public School Code (PSC) when it failed to retain adequate source documentation for the regular transportation reimbursements it received for the 2015-16 through 2018-19 school years. Therefore, we could not determine the accuracy of the \$801,340 the District received in regular transportation reimbursements.

Background: School districts receive two separate transportation reimbursement payments from the Pennsylvania Department of Education (PDE). The **regular** transportation reimbursement is broadly based upon the number of students transported, the number of days each vehicle is used to transport students, and the number of miles vehicles are in service both with and without students. The **supplemental** transportation reimbursement is based on the number of nonpublic school and charter school students transported. The lack of documentation identified in this finding pertains to the District's regular transportation reimbursement.

It is essential that records related to the District's transportation reimbursements be obtained and retained in accordance with the PSC's record retention provisions (for a period of not less than six years) and be readily available for audit. Periodic auditing of such documents is extremely important for District accountability and verification of accurate reporting. Therefore, the District should have a strong system of internal control over its regular transportation operations that should include, but not be limited to, the following:

- Segregation of duties.
- Written policies that include record retention procedures.
- Training on PDE reporting requirements.

It is also important to note that the PSC requires that all school districts annually file a sworn statement of student transportation data for the prior and current school years with PDE in order to be eligible for transportation reimbursements.⁴ The sworn statement includes the superintendent's

⁴ 24 P.S. § 25-2541.

Criteria relevant to the finding (continued):

Sworn Statement and Annual Filing Requirements

Section 2543 of the PSC, which is entitled, "Sworn statement of amount expended for reimbursable transportation; payment; withholding" sets forth the requirement for school districts to annually file a sworn statement of student transportation data for the prior and current school year with PDE in order to be eligible for the transportation subsidies and states, in part:

"Annually, each school district entitled to reimbursement on account of pupil transportation shall provide in a format prescribed by the Secretary of Education, data pertaining to pupil transportation for the prior and current school year. . . . The Department of Education may, for cause specified by it, withhold such reimbursement, in any given case, permanently, or until the school district has complied with the law or regulations of the State Board of Education." (Emphasis added.) See 24 P.S. § 25-2543.

Record Retention Requirement

Section 518 of the PSC requires that the financial records of a district be retained by the district for a period of not less than six years. *See* 24 P.S. § 5-518.

signature attesting to the accuracy of the reported data. Because of this statutorily required attestation, the district should ensure it has implemented an adequate internal control system to provide the confidence it needs to sign the sworn statement.

More than \$800,000 in Regular Transportation Reimbursements Unauditable

In accordance with PDE guidelines, school districts are required to report the number of miles per day, to the nearest tenth, that each vehicle travels with and without students. Districts are also required to report the number of students assigned to each vehicle. If the miles traveled and students assigned to each vehicle changes during the school year, an average must be calculated and reported. In addition, districts are required to report the number of days each vehicle transported students to and from school.

Overreliance on Transportation Contractor for Mileage Data

The District relied on its transportation contractor to calculate the miles traveled with and without students during the audit period. The contractor provided the District with a summary report, which contained mileage data that was averaged throughout the school year. After acknowledging that it did not have the supporting odometer readings, District officials attempted to obtain the odometer readings from its contractor; however, the contractor was unable to provide this information. Without this information, we were unable to verify the accuracy of the mileage data calculated and reported to PDE.

Failure to Retain Supporting Documentation for Students Transported

The District calculated and reported an average number of students transported; however, the District was unable to provide vehicle rosters for each vehicle that supported the reported data. Therefore, we could not verify the accuracy of the student counts reported to PDE for reimbursement. The District attributed the lack of vehicle rosters and average calculations to support the student data reported to PDE to District officials not being aware of the specific source documents that need to be retained.

Failure to Obtain Accurate Supporting Documentation for the Number of Days Students Were Transported

The District provided us with school building calendars as support for the reported number of days students were transported. However, when we reviewed the reported data we found inconsistencies. We found multiple vehicles that were reported as transporting students on days when District school buildings were closed to students. In addition, the District did not obtain any supporting documentation for days students were transported to non-district school buildings (i.e., nonpublic schools). Due to the District's

failure to obtain supporting documentation for days students were transported to non-district schools and the inconsistencies we found between the reported data and the District school building calendars, we were unable to confirm the accuracy of the number of days students were transported.

In addition to the inconsistencies we found in the reported number of days students were transported, a cursory review of the reported data showed potential irregularities that warranted further review. For example, as shown in the table below the number of students and vehicles reported to PDE for the 2017-18 and 2018-19 school years remained consistent; however, the reported number of miles decreased by more than 25,000 and, without the supporting documentation, we could not determine if there was an error or a valid reason for the decrease.

Muncy School District Transportation Data Reported to PDE										
Reported Reported Reported Total Number of Number Number Regular School Students of Reimbursement										
Year	Transported	Vehicles	Miles	Received						
2015-16	725	9	161,672	\$211,899						
2016-17	683	8	164,498	\$206,288						
2017-18	689	9	172,548	\$199,967						
2018-19	705	9	146,203	\$183,186						
Totals	2,802	35	644,921	\$801,340						

Significant Internal Control Deficiencies

Our review revealed that the District did not have an adequate internal control system over the process of obtaining, maintaining, reviewing, and reporting regular transportation data to PDE. Specifically, we found that the District did not do the following:

- Ensure that the employee responsible for reporting transportation data to PDE was adequately trained on PDE's reporting requirements and the supporting documentation required to be obtained and retained.
- Ensure that it obtained complete documentation supporting mileage from its transportation contractor and closely review the average mileage calculations for accuracy prior to reporting to PDE.
- Ensure that an employee other than the employee responsible for reporting transportation data to PDE reviewed the data before it was submitted to PDE.
- Develop detailed written procedures for obtaining and maintaining the documentation needed to accurately report to PDE vehicle data.

All of the above internal control deficiencies led to our inability to fully audit the regular transportation reimbursements.

Recommendations

The Muncy School District should:

- 1. Develop and implement an internal control system over its regular transportation operations. The internal control system should include, but not be limited to, the following:
 - All personnel involved in categorizing, calculating, and reporting transportation data are trained on PDE's reporting requirements.
 - An in-depth review of transportation data is conducted by an employee other than the employee who prepared the data before it is submitted to PDE.
 - Clear and concise written procedures are developed to document the transportation data collection, categorization, and reporting process.
- 2. Ensure that complete supporting documentation for all vehicle data is obtained, reviewed, and retained in accordance with the PSC requirements. Record retention procedures should be well documented and staff should be trained on these procedures.

Management Response

District management provided the following response:

"The district did not have proper internal controls regarding required transportation subsidy data. While mileage, pupil, and school calendar data was available it was not complete in nature and did not meet all PDE supporting documentation requirements.

Corrective actions have already been implemented with the transportation contractor to supply monthly odometer readings for each bus run. Monthly reports identifying students assigned to each run will be prepared from the district's student information system to compile students transported data.

The district will provide for an additional level of internal control by having another district office employee review transportation data before final submission for subsidy.

Furthermore, the Business Manager will identify ongoing professional development opportunities offered through Pennsylvania Association School Business Officials (PASBO) and be sure all involved personnel from the business office attend."

Auditor Conclusion

We are encouraged that the District is taking appropriate measures to implement our recommendations along with other corrective actions. We will determine the effectiveness of the District's corrective actions during our next audit of the District.

Status of Prior Audit Findings and Observations
Our prior audit of the Muncy School District resulted in no findings or observations.

Appendix A: Audit Scope, Objectives, and Methodology

School performance audits allow the Pennsylvania Department of the Auditor General to determine whether state funds, including school subsidies, are being used according to the purposes and guidelines that govern the use of those funds. Additionally, our audits examine the appropriateness of certain administrative and operational practices at each local education agency (LEA). The results of these audits are shared with LEA management, the Governor, the Pennsylvania Department of Education (PDE), and other concerned entities.

Our audit, conducted under authority of Sections 402 and 403 of The Fiscal Code,⁵ is not a substitute for the local annual financial audit required by the Public School Code of 1949, as amended. We conducted our audit in accordance with *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit.

Our audit focused on the District's effectiveness and/or compliance with applicable statutory provisions and related regulations in the areas of Transportation Operations, Bus Driver Requirements, and School Safety, including fire and security drills. The audit objectives supporting these areas of focus are explained in the context of our methodology to achieve the objectives in the next section. Overall, our audit covered the period July 1, 2015 through June 30, 2019. The scope of each individual objective is also detailed in the next section.

The District's management is responsible for establishing and maintaining effective internal control to provide reasonable assurance that the District's objectives will be achieved. Standards for Internal Control in the Federal Government (also known as and hereafter referred to as the Green Book), issued by the Comptroller General of the United States, provides a framework for management to establish and maintain an effective internal control system. The Department of the Auditor General used the Green Book as the internal control analysis framework during the conduct of our audit. The Green Book's standards are organized into five components of internal control. In an effective system of internal control, these five components work together in an integrated manner to help an entity achieve its objectives. Each of the five components of internal control contains principles, which are the requirements an entity should follow in establishing an effective system of internal control. We illustrate the five components and their underlying principles in Figure 1 on the following page.

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⁵ 72 P.S. §§ 402 and 403.

⁶ District objectives can be broadly classified into one or more of the following areas: effectiveness of operations; reliability of reporting for internal and external use; and compliance with applicable laws and regulations, more specifically in the District, referring to certain relevant state laws, regulations, contracts, and administrative procedures.

⁷ Even though the Green Book was written for the federal government, it explicitly states that it may also be adopted by state, local, and quasi-government entities, as well as not-for-profit organizations, as a framework for establishing and maintaining an effective internal control system. The Green Book is assessable at https://www.gao.gov/products/GAO-14-704G

Figure 1: Green Book Hierarchical Framework of Internal Control Standards

Principle	Description							
Control Environment								
1	Demonstrate commitment to integrity and ethical values							
2	Exercise oversight responsibility							
3	Establish structure, responsibility, and authority							
4	Demonstrate commitment to competence							
5	Enforce accountability							
	Risk Assessment							
6	Define objectives and risk tolerances							
7	Identify, analyze, and respond to risks							
8	Assess fraud risk							
9	Identify, analyze, and respond to change							

Principle	Description							
Control Activities								
10	Design control activities							
11	Design activities for the information system							
12	Implement control activities							
Iı	Information and Communication							
13	Use quality information							
14	Communicate internally							
15	Communicate externally							
	Monitoring							
16	Perform monitoring activities							
17	Evaluate issues and remediate deficiencies							

In compliance with generally accepted government auditing standards, we must determine whether internal control is significant to our audit objectives. We base our determination of significance on whether an entity's internal control impacts our audit conclusion(s). If some, but not all, internal control components are significant to the audit objectives, we must identify those internal control components and underlying principles that are significant to the audit objectives.

In planning our audit, we obtained a general understanding of the District's control environment. In performing our audit, we obtained an understanding of the District's internal control sufficient to identify and assess the internal control significant within the context of the audit objectives. Figure 2 represents a summary of the internal control components and underlying principles that we identified as significant to the overall control environment and the specific audit objectives (denoted by an "X").

Figure 2 – Internal Control Components and Principles Identified as Significant

	Internal Control Significant?	Control Environment			Risk Assessment			Control Activities			Information and Communication			Monitoring				
Principle →		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17
General/overall	Yes	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X		X
Transportation	Yes				X			X	X		X		X	X	X	X	X	
Bus Drivers	Yes										X		X			X	X	
Safe Schools	No																	

With respect to the principles identified, we evaluated the internal control(s) deemed significant within the context of our audit objectives and assessed those controls to the extent necessary to address our audit objectives. The results of our evaluation and assessment of the District's internal control for each objective is discussed in the following section.

Objectives/Scope/Methodology

In order to properly plan our audit and to guide us in selecting objectives, we reviewed pertinent laws and regulations, the District's annual financial reports, annual General Fund budgets, and the independent audit reports of the District's basic financial statements for the July 1, 2015 through June 30, 2019 fiscal years. We conducted analytical procedures on the District's state revenues and the transportation reimbursement data. We reviewed the prior audit report and we researched current events that possibly affected District operations. We also determined if the District had key personnel or software vendor changes since the prior audit.

Performance audits draw conclusions based on an evaluation of sufficient, appropriate evidence. Evidence is measured against criteria, such as laws, regulations, third-party studies, and best business practices. Our audit focused on the District's effectiveness in four areas as described below. As we conducted our audit procedures, we sought to determine answers to the following questions, which served as our audit objectives.

Transportation Operations

- ➤ Did the District ensure compliance with applicable laws and regulations governing transportation operations, and did the District receive the correct transportation reimbursement from the Commonwealth?⁸
 - ✓ To address this objective, we assessed the District's internal controls for obtaining, processing, and reporting transportation data to PDE. We requested vehicle odometer readings, student rosters, and vehicle invoices for all 35 vehicles reported to PDE as used to transport students during the 2015-16 through 2018-19 school years. However, the District was unable to provide the documentation we requested. Therefore, we could not determine if the District accurately reported transportation data to PDE and was reimbursed appropriately.

Conclusion: The results of our procedures identified noncompliance and significant internal control deficiencies related to obtaining, reviewing, and maintaining documentation to support the data reported to PDE for transportation reimbursement. Those results are detailed in the Finding beginning on page 6 of this audit report.

Bus Driver Requirements

➤ Did the District ensure that all bus drivers transporting District students are approved by the Board of School Directors (Board) and had the required driver's license, physical exam, training, background checks, and clearances⁹ as outlined in applicable laws?¹⁰ Also, did the District adequately monitor driver

⁸ See 24 P.S. § 2541.

⁹ Auditors reviewed the required state, federal, and child abuse background clearances that the District obtained from the most reliable sources available, including the FBI, the Pennsylvania State Police, and the Department of Human Services. However, due to the sensitive and confidential nature of this information, we were unable to assess the reliability or completeness of these third-party databases.

¹⁰ PSC 24 P.S. § 1-111, CPSL 23 Pa.C.S. § 6344(a.1), PSC (Educator Discipline) 24 P.S. § 2070.1a *et seq.*, State Vehicle Code 75 Pa.C.S. §§ 1508.1 and 1509, and State Board of Education's regulations 22 *Pa. Code Chapter 8*.

records to ensure compliance with the ongoing five-year clearance requirements and ensure it obtained updated licenses and health physical records as applicable throughout the school year?

✓ To address this objective, we assessed the District's internal controls for reviewing, maintaining, and monitoring the required bus driver qualification documents. We determined if all drivers were approved by the District's Board. We reviewed all 17 of the contracted drivers transporting District students as of February 19, 2021, and we reviewed documentation to ensure the District complied with the requirements for bus drivers. We also determined if the District had monitoring procedures to ensure that all drivers had updated clearances, licenses, and physicals.

<u>Conclusion</u>: The results of our procedures did not identify any reportable issues; however, we did identify internal control deficiencies that were not significant to our objective but warranted the attention of District management and those charged with governance. The deficiencies were communicated to District management and those charged with governance for their consideration.

School Safety

- ➤ Did the District comply with requirements in the Public School Code and the Emergency Management Code related to emergency management plans, bullying prevention, memorandums of understanding with local law enforcement?¹¹ Also, did the District follow best practices related to physical building security and providing a safe school environment?
 - ✓ To address this objective, we reviewed a variety of documentation including, safety plans, risk and vulnerability assessments, anti-bullying policies, school climate surveys and memorandums of understanding with law enforcement.¹²

<u>Conclusion</u>: Due to the sensitive nature of school safety, the results of our review for this portion of the objective are not described in our audit report, but they were shared with District officials, PDE's Office of Safe Schools, and other appropriate law enforcement agencies deemed necessary.

- ➤ Did the District comply with the fire and security drill requirements of Section 1517 of the Public School Code?¹³ Also, did the District accurately report the dates of drills to PDE and maintain supporting documentation to evidence the drills conducted and reported to PDE?
 - ✓ To address this objective, we obtained and reviewed the District's fire and security drills at the only two District buildings to determine whether drills were conducted as required for the 2018-19 and 2019-20 school years. We determined if a security drill was held within the first 90 days of the school year for each building in the District and if monthly fire drills were conducted in accordance with requirements. We also obtained the *Accuracy Certification Statement* that the District filed with PDE and compared the dates reported to the supporting documentation.

<u>Conclusion</u>: The results of our procedures for this portion of the school safety objective did not identify any reportable issues.

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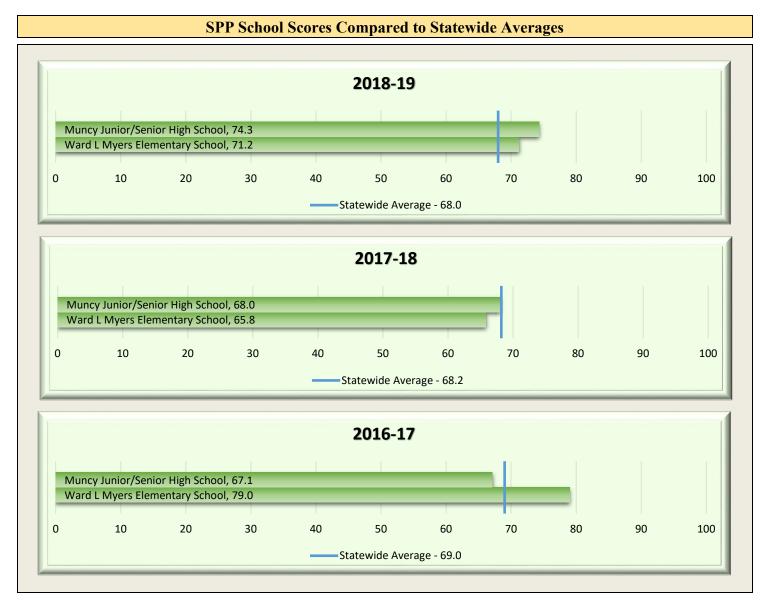
¹¹ Safe Schools Act 24 P.S. § 13-1301-A et seq., Emergency Management Services Code 35 Pa.C.S. § 7701.

¹² Other law enforcement agencies include the Pennsylvania State Police, the Attorney General's Office, and local law enforcement with jurisdiction over the District's school buildings.

¹³ Public School Code (Fire and Security Drills) 24 P.S. § 15-1517.

Appendix B: Academic Detail

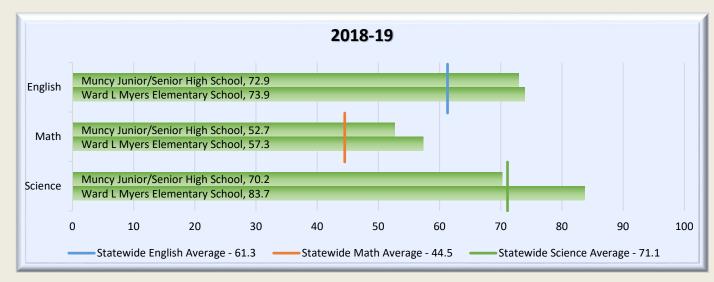
Benchmarks noted in the following graphs represent the statewide average of all public school buildings in the Commonwealth that received a score in the category and year noted. 14 Please note that if one of the District's schools did not receive a score in a particular category and year presented below, the school will not be listed in the corresponding graph. 15

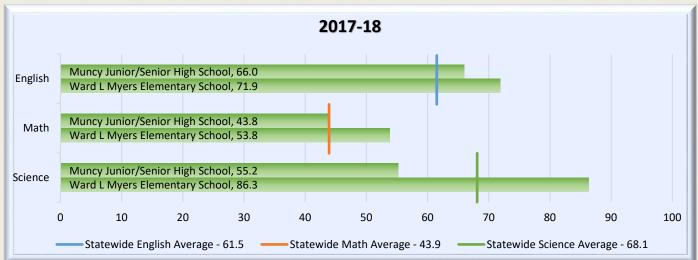


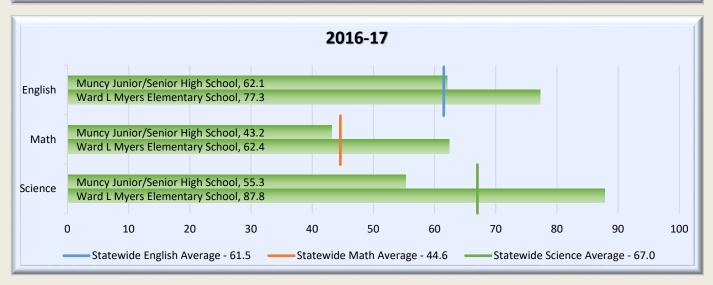
¹⁴ Statewide averages were calculated by our Department based on individual school building scores for all public schools in the Commonwealth, including district schools, charters schools, and cyber charter schools.

¹⁵ PDE's data does not provide any further information regarding the reason a score was not published for a specific school. However, readers can refer to PDE's website for general information regarding the issuance of academic scores.

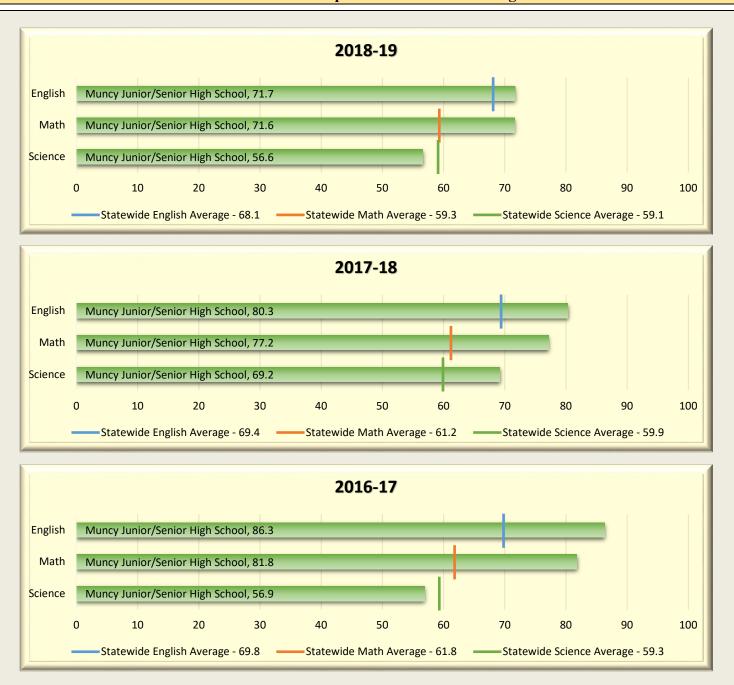
PSSA Advanced or Proficient Percentage School Scores Compared to Statewide Averages







Keystone Advanced or Proficient Percentage School Scores Compared to Statewide Averages



Distribution List

This report was initially distributed to the Superintendent of the District, the Board of School Directors, and the following stakeholders:

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